

### financial highlights

Rs. in lacs

					Ks. In Tac
	1997-98	1998-99	1999-2000	2000-2001	2001-2002
Interest Income	240,80	376,08	679,87	1,259,46	1,702,99
Interest Expense	137,55	229,18	374,28	753,75	1,073,74
Net Interest Income	103,25	146,90	305,59	505,71	629,25
Other Income	62,01	68,07	125,35	185,53	333,25
Net Revenues	165,26	214,97	430,94	691,24	962,50
Operating costs	62,71	88,79	171,39	309,59	417,95
Operating Result	102,55	126,18	259,55	381,65	544,55
Loan Loss Provisions	7,22	7,58	53,60	52,96	85,77
Depreciation on investments	96	94	5,81	13,38	19,16
Others	2	81	5,29	25	14,24
Profit before tax	94,35	116,85	194,85	315,06	425,38
Provision for taxation	31,20	34,45	74,81	104,94	128,34
Profit after tax	63,15	82,40	120,04	210,12	297,04
Funds:					
Deposits	2,191,74	2,915,11	8,427,72	11,658,11	17,653,81
Subordinated debt	100,00	135,00	150,00	200,00	200,00
Stockholders' Equity	285,13	338,93	751,52	913,09	1,942,28
Working Funds	2,829,98	4,349,96	11,731,03	15,617,33	23,787,38
Loans	841,98	1,400,56	3,462,34	4,636,66	6,813,72
Investments	1,121,33	1,903,80	5,748,28	7,145,14	12,004,02
Key Ratios :					
Earnings per share (Rs)	3.16	4.12	5.93	8.64	11.01
Return on Average Networth	23.87%	26.41%	29.00%	24.53%	18.30%
Tier 1 Capital Ratio	10.21%	8.34%	9.56%	8.69%	10.81%
Total Capital Ratio	13.92%	11.86%	12.19%	11.09%	13.93%
Dividend per share (Rs)	1.00	1.30	1.60	2.00	2.50**
Dividend payout ratio	34.84%	34.71%	29.96%	25.55%	23.68%
Book value per share as at March 31 (Rs)	14.3	16.9	30.9	37.5	69.0
Market price per share as at March 31 (Rs)*	70.80	69.15	257.20	228.35	236.60
Price to Earnings Ratio	22.41	16.78	43.37	26.43	21.50
Rs. 10 Lac = Rs. 1 Million Rs. 1 Cr	ore = Rs. 10	Million	**Proposed	*S	ources : NSE

#### 8th ANNUAL GENERAL MEETING

Date : 30 May, 2002
Day : Thursday
Time : 3.30 p.m.
Place : Patkar Hall,

S.N.D.T. Women's University, 1, Nathibai Thackersey Road,

New Marine Lines, Mumbai 400 020

Book Closure: 10 May, 2002 to 31 May, 2002

Dates (both days inclusive)

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#### **BOARD OF DIRECTORS**

Mr. Jagdish Capoor, Chairman (from 6 July, 2001)

Mr. Aditya Puri, Managing Director

Mr. Deepak M. Satwalekar

Mr. Jagdish S. Baijal

Mr. Keki M. Mistry

Dr. (Mrs.) Amla Samanta

Dr. Venkat Rao Gadwal

Mr. Anil Ahuja

Mr. Arnold Chavkin

Mr. Vineet Jain

Mr. Nasser Munjee (upto 21 September, 2001)

### VICE PRESIDENT (LEGAL) & COMPANY SECRETARY

Mr. Sanjay B. Dongre

#### **AUDITORS**

**S. B. Billimoria & Co.** *Chartered Accountants* 

#### **REGISTRARS & TRANSFER AGENTS**

#### **MCS LIMITED**

Sri Venkatesh Bhavan, Plot No. 27, Road No. 11, MIDC Area, Andheri (East), Mumbai 400 093 Tel. No. 8215235/6/7 Fax No. 8350456

E-mail: mcsmum@vsnl.com

#### **REGISTERED OFFICE**

Sandoz House, Dr. Annie Besant Road, Worli, Mumbai 400 018

Tel. No. 4951616 Fax No. 4951771

Website: www.hdfcbank.com

### **Directors' Report**

#### To the Members,

Your Directors have great pleasure in presenting the Eighth Annual Report on the business and operations of your Bank together with the audited accounts for the year ended 31 March, 2002.

#### **FINANCIAL PERFORMANCE:**

	(Rs. in crores) For the year ended		
	31 March, 2002	31 March, 2001	
Deposits and other borrowings	19476.83	12891.01	
Advances	6813.72	4636.66	
Total income	2036.24	1444.99	
Profit before depreciation and tax	494.40	369.00	
Net profit	297.04	210.12	
Appropriations:			
Transfer to statutory reserve	74.26	52.53	
Transfer to general reserve	29.71	_	
Transfer to debenture redemption reserve	9.54	0.20	
Transfer to/(from) investment fluctuation reserve	97.18	(1.26)	
Proposed dividend	70.34	48.72	
Tax on dividend	_	4.97	
Balance carried over to Balance Sheet	16.01	104.96	

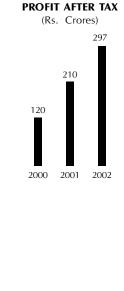
The Bank posted total income and net profit of Rs. 2036.24 crores and Rs. 297.04 crores respectively for the financial year (FY) 2001-02 as against Rs. 1444.99 crores and Rs. 210.12 crores respectively in the previous year. Appropriations from the net profit have been effected as per the table given above.

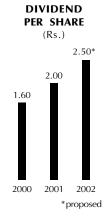
#### **DIVIDEND:**

Keeping in mind the overall performance of the Bank and the positive outlook for your Bank's future, your Directors are pleased to recommend a dividend of 25% for the year ended 31 March, 2002 as against 20% for the previous year. The dividend for the FY 2001-2002 shall be taxable at the hands of the members and shall also be subject to deduction of tax at source (if applicable).

#### **AWARDS:**

Your Bank continued to gain recognition and awards during the year under review. It was selected as the "Best Bank—India 2001" by Euromoney and "Best Domestic Commercial Bank—India 2001" by Finance Asia. This was the third year in succession that the Bank has received such accolades from these leading financial publications. Closer home,





HDFC Bank was selected for The Economic Times Award – Corporate Excellence for Emerging Company of the year 2000-01. During the year, the Bank also got ISO 9001 certifications for its Depository & Custody operations and for its backend processing of retail operations and direct banking operations.

#### **ADDITIONAL CAPITAL:**

During the year under review your Bank listed its stock in the form of American Depository Shares (ADS) on the New York Stock Exchange at the issue price of US \$ 13.83 per ADS. Each ADS represents three equity shares. The issue size was US \$172.5 million including a Green Shoe option of US \$22.5 million which was exercised. Consequent to this issue, the paid up share capital of the Bank has increased by Rs. 37.42 crores and the reserves of the Bank have increased by Rs. 742.92 crores as share premium after charging off issue related expenses.



#### **New Options granted:**

Pursuant to the shareholders' approval granted in January, 2000 for issuance of stock options convertible in equity shares of an aggregate nominal value not exceeding Rs. 10 crores, in February, 2002, the Compensation Committee of the Board granted 14.1 lac equity options under the third tranche under the Employees Stock Option Scheme (ESOS). None of the directors or members of the senior management team have been granted options in this tranche. The options will vest over three years. The exercise price for this third tranche of ESOS (ESOS-III) is Rs. 226.96 per share, being the average of the daily closing price quoted on The Stock Exchange, Mumbai for a period of 60 days preceding the date of grant of options.

#### **Options Vested:**

Out of the options granted under the Employees Stock Option Scheme in January, 2000 (ESOS-I) and January, 2001 (ESOS-II), 18.8 lac and 8.3 lac options, respectively have been vested in the employees.

#### **Options exercised and allotted:**

During the year under review, 7.8 lac options were exercised by the employees. The Bank allotted 3.6 lac new equity shares resulting in an increase in the paid-up capital of Rs 36 lacs and share premium account by Rs. 544 lacs. The allotment of 4.2 lac shares in respect of options exercised in the last quarter has been made on 3 April, 2002. The new shares issued under ESOS would rank pari — passu with the existing shares in all respects in line with the requirements imposed by the Depositories.

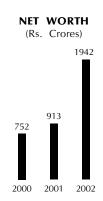
#### **Options lapsed:**

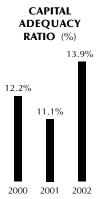
4.4 lac options lapsed during the year under review on account of staff resignations.

#### **Outstanding options:**

After considering the exercised and lapsed options, 77.9 lac options are still outstanding as at 31 March, 2002.

The earnings per share (EPS) for the year under review after considering all options outstanding under ESOS works out to Rs. 10.95.





#### **CAPITAL ADEQUACY RATIO:**

As a result of the ADS issue and retention from current year profits, your Bank's total capital adequacy ratio (CAR) stood at a healthy 13.9% as against 11.1% in March, 2001, well above the regulatory minimum of 9%. Of this, Tier I CAR was 10.8%.

#### MANAGEMENT'S DISCUSSIONS AND ANALYSIS:

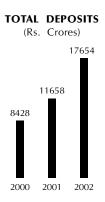
#### **Macro-economic and Industry Developments:**

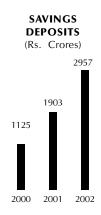
The financial year 2001-02 has been a challenging one for most economies globally. The Indian economy was also affected with the estimates of GDP growth for FY 2001-02 being revised downwards from the initial target of 6.5% to around 5.4% (Source: Economic Survey 2001-2002, Ministry of Finance, Government of India). A major contributor to the slowdown was the lower growth in the industrial sector which was partially offset by the higher growth in the services sector and an improvement in the agricultural sector on the back of a better than average monsoon. The soft economic performance has been accompanied by a difficult fiscal situation with the gross fiscal deficit of the Central Government estimated to be around 5.1% in 2001-02 against a Budget Estimate of 4.7%. The combined fiscal deficit of the central and state governments is estimated to be around 10%.

The tough macro economic environment during the year had its impact on growth rates in the Indian banking industry as well. Aggregate deposits with scheduled commercial banks (SCBs) grew by 14.3% in FY 2001-02 against a growth rate of 18.4% in FY 2000-01. The FY 2000-01 figures included inflows on account of Indian Millenium Deposit (IMD) Scheme and after adjusting for these flows, the deposit growth in FY 2000-01 and 2001-02 were comparable. The slowdown in industrial growth was reflected in the rate of the credit growth of the banking sector which declined from 17.3% in FY 2000-01 to 14.5% in FY 2001-02. Total funding provided by SCBs to the commercial sector in the form of bank credit and investments grew by 11.6% in FY 2001-02 against a growth rate of 16.6% in FY 2000-01.

The regulatory environment for the Indian banking sector was characterized by greater liberalization in foreign ownership and related areas, tightening of certain exposure norms and infrastructural improvements in the market. Some of the developments included:

- Limit for Foreign Direct Investment (FDI) in Indian private sector banks raised to 49%
- Foreign banks given a choice of operating in India either as a branch of the overseas parent or through a 100% Indian subsidiary which would then be treated on par with Indian private sector banks for branch licensing and other requirements/ obligations. Foreign banks having a presence in India also permitted to take an equity stake in Indian banks.
- Reduction in prudential exposure limits for single borrowers from 20% of Tier I capital to 15% of total (Tier I and Tier II) capital effective from 31 March, 2002.
- Ceiling of 5% of total advances imposed on the capital markets exposure (fund based and non-fund based) for all commercial banks.
- Better systems for trading in government securities and settlements in the foreign exchange and government securities markets operationalised through the Clearing Corporation of India Ltd. (CCIL) and the electronic Negotiated Dealing System (NDS).





The inflation situation turned benign in 2001-02 with average inflation as measured by Wholesale Price Index (WPI) estimated at around 4.7% as against 7% at the beginning of the year. Against the backdrop of economic slowdown and low inflation, the Reserve Bank of India maintained a soft interest rate stance throughout the financial year. The Cash Reserve Ratio (CRR) to be maintained by banks was brought down from 8% at the beginning of the year to 5.5% at the end of the year in 3 stages. As a result of the easy money policy there was a sharp fall in yields of government securities during the year. The yield on 10 year government securities fell by about 300 basis points but the fall in bank deposit rates and Prime Lending Rates (PLR) was moderate. Top rated borrowers continued to access credit through much lower rates than bank PLRs through commercial paper, debentures and sub-PLR advances. The RBI has indicated that it would continue to maintain a soft interest rate stance during FY 2002-03. Pursuant to the 2002 Union Budget announcement, the interest rate on government small savings schemes have been cut by 50 basis points and this cut could facilitate lower bank deposit rates going forward.



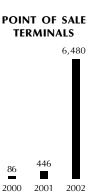
Our mission has been to be "a world class Indian bank"— benchmarking ourselves against international standards and best practices in terms of product offerings, technology, service levels, risk management and audit & compliance. The objective is to build sound customer franchises across distinct business so as to be a preferred provider of banking services for target retail and wholesale customer segments, and to achieve a healthy growth in profitability, consistent with the bank's risk appetite. We are committed to do this while ensuring the highest levels of ethical standards, professional integrity and regulatory compliance.

Our business strategy emphasizes the following:

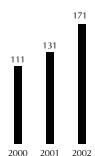
- Increase our market share in India's expanding banking and financial services industry by following a disciplined growth strategy and delivering high quality customer service;
- Leverage our technology platform and open, scaleable systems to deliver more products to more customers and to control operating costs;
- Maintain our current high standards for asset quality through disciplined credit risk management;
- Develop innovative products and services that attract our targeted customers and address inefficiencies in the Indian financial sector;
- Continue to develop products and services that reduce our cost of funds; and
- Focus on high earnings growth with low volatility.

#### **Financial and Operating Performance:**

The overall financial performance during the year 2001-02 was healthy with total net revenues (net interest income plus other income) increasing by 39.2% from Rs. 691.2 crores in 2000-01 to Rs. 962.5 crores in 2001-02. The revenue growth was driven by an increase of Rs. 123.5 crores in net interest income and by an increase of Rs. 147.7 crores in other income. The increase in net interest income was driven by the strong balance sheet growth during the year, both in terms of advances and investments, partly offset







by some pressure on spreads. The other income had three main components. Approximately half of the other income was fees and commissions which the bank earned from a diverse set of products including letters of credit, cash management, custody & depository services, debit cards, etc. About 30% of the other income came from profit on sale of investments relating to the trading and distribution businesses for government securities and corporate debt. Foreign exchange revenues which constitute the balance 20% of other income are customer based spreads on foreign exchange and derivatives transactions and to a lesser extent on trading and positioning activities. Despite a significant increase in infrastructural investments, new product launches, etc., operating costs were well controlled and declined from 44.8% to 43.4% of net revenues. Net profit increased by 41.4% from Rs. 210.1 crores to Rs 297.0 crores for the year ended 31 March, 2002. Return on average net worth was 18.3% while earnings per share (EPS) increased from Rs. 8.64 in 2000-01 to Rs. 11.01 in 2001-02.

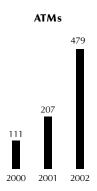
Your Bank registered robust growth in balance sheet parameters as well. Total Deposits increased by 51% from Rs. 11658 crores to Rs. 17654 crores. Savings account deposits which are at the core of the Bank's strategy for building low cost, stable retail liabilities, increased by 55% from Rs. 1903 crores to Rs. 2957 crores. Total Advances grew by 47% to Rs. 6814 crores. Your Bank's core customer assets (advances and credit substitutes like commercial paper, corporate debentures, etc.) increased from Rs. 7182 crores in March, 2001 to Rs. 10452 crores in March, 2002. In addition, the Bank has invested Rs. 931 crores through securitisation transactions where the underlying assets were auto loans receivables, commercial loan receivables and collateralised loan obligations. Total customer assets (including securitisation) were Rs. 11383 crores as of 31 March, 2002. Even on the enhanced asset base, your Bank continued to comply with the priority sector lending requirements, prescribed by the Reserve Bank of India at 44% net bank credit in March, 2002.

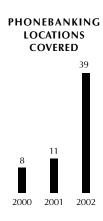
In the financial year 2001-02, there was a significant step up in the pace of infrastructure creation, particularly in the second half of the financial year. Total number of branches (including extension counters) increased from 131 in March, 2001 to 171 in March, 2002. The Bank now has a presence in 77 cities, up from 53 cities in 2001. The ATM network was more than doubled from 207 in March, 2001 to 479 in March, 2002 with the number of offsite ATMs increasing to 281 from 68 in the previous year. The number of locations covered by phone banking also increased substantially from 12 in March, 2001 to 39 locations in March, 2002. With this significant infrastructure expansion, the Bank's customers have even greater convenience and choice in dealing with the Bank—"anytime, anywhere, anyhow". The success of the Bank's multi-channel strategy for servicing customers is evidenced by the fact that on average 65% of customer initiated transactions are handled outside the branches—through ATMs, phone banking, net banking and mobile banking.

#### **Business Segment Update:**

Despite the tough macro economic environment and intensifying competition, during FY 2001-02, the Bank has been able to grow— both in terms of business volumes and revenues, in all its three primary business activities — Wholesale Banking, Treasury and Retail Banking.

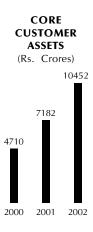
In the Wholesale Banking business we provide our corporate and institutional clients a wide range of commercial banking products and transactional services with an emphasis

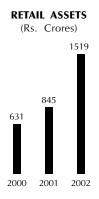




on high quality service and relationship management. For our commercial banking products, our primary target market is the top end of the Indian corporate sector including companies from large private sector business houses, public sector undertakings and multinational corporations. We provide transactional services like trade services, cash management and custodial services to a wide range of corporations as well as banks, financial institutions and government entities. We offer customised commercial and transactional banking solutions to specific wholesale customer segments like stock exchanges and their members, co-operative banks, mutual funds, etc. During FY 2001-02, growth in the wholesale banking business continued to be driven by new customer acquisitions, increased penetration and higher cross sell. Structured solutions which combine cash management services with vendor and distributor finance for facilitating superior supply chain management for our corporate customers, also helped to drive growth. The Bank further consolidated its position in the cash management business facilitated by the geographic expansion as well as enhancement in product features. Total cash management volumes (collections and disbursements) was around Rs. 145,000 crores during FY 2001-02 making the Bank one of the leading players in this business. While the Bank maintained its market leader position in providing cash settlement services for the major stock exchanges in the country, floats in this business declined given the lower settlement volumes in the stock markets. The Bank's funded and non-funded exposure to the capital markets segment (primarily in the form of guarantees favouring stock exchanges on behalf of brokers) also declined and as of 31 March, 2002, was within the 5% of advances limit prescribed by the Reserve Bank of India.

The Bank's Treasury has a presence in both the foreign exchange and local currency markets. The treasury group manages the Bank's balance sheet including maintenance of reserve requirements and management of market and liquidity risk. It also provides advice and execution services to corporate and institutional customers with respect to their foreign exchange and derivatives transactions. In addition, the treasury group seeks to optimize profits from proprietary trading within established limit parameters. During the year ended 31 March, 2002, the Bank achieved a healthy volume and revenue growth in its foreign exchange and derivatives business, driven largely by customer trade flows and interest rate and foreign currency hedging requirements of the Bank's corporate customers. Total foreign exchange and derivative revenues increased by 61% from Rs. 39.9 crores (FY ending on 31 March, 2001) to Rs. 64.1 crores (FY ending on 31 March, 2002). With the general decline in interest rates and easy liquidity conditions, the local currency debt securities and money markets business also put in a stellar performance during FY 2001-02. Given the large investments in government securities which banks in India hold for Statutory Liquidity Ratio (SLR) purposes, the decline in interest rates and government securities yields enables banks to realize gains on their investment portfolio. The Bank has a policy of maintaining a relatively lower average duration of around 2 to 2.5 years as against an average duration of around 4 years maintained by most players in the Indian banking industry. This would imply that the Bank would gain less (relatively to most banks in the industry) in terms of booked profits or mark-to-market gains when yields decline and conversely it would tend to lose less in terms of booked losses or mark-tomarket depreciation on investments when yields rise. The profit on sale of investments of Rs. 103.8 crores for 2001-02 can be attributed to three main revenue streams – a new business launched by the Bank for distribution of non-government debt securities, crystallisation of gains on a part of the portfolio held by the Bank for SLR purposes and debt securities trading activities.





Our Retail Banking group strives to be a one-stop-shop for the financial needs of middle and upper middle class income and high networth individuals. We provide a comprehensive range of financial products including deposit products, loans, debit cards, credit cards, bill payment services, third party mutual funds, investment advice and other services. We strive to provide our customers with high quality services and greater convenience by leveraging our technology platforms and multi distribution channels. During 2001-02 the Bank's retail banking franchise witnessed strong growth across multiple parameters. Total number of retail accounts increased from 1.4 million in March, 2001 to over 2.2 million in March, 2002, a growth of about 50%. The roll-out of the bank's retail loan products also gathered momentum with virtually doubling of the number of cities in which the Bank offers its car loans and personal loans. The Bank launched its credit card business in December, 2001 in Chennai and would be expanding the geographical coverage of this product during the next financial year. The total retail asset portfolio increased from Rs. 845 crores as of 31 March, 2001 to Rs. 1519 crores as of 31 March, 2002, an increase of 80%. The Bank maintained its position as a leading player in the Depository Participant (DP) services business, although lower trading volumes and stock prices led to a decline in fee revenues from this business. Your Bank continued to achieve strong success in distribution of third party products with distribution of RBI Relief bonds at over Rs. 2000 crores and mutual funds at over Rs. 4900 crores during the year.

# RETAIL ACCOUNTS (In lacs) 22 14

2001

#### Risk Management & Portfolio Quality:

Risk is inherent in the banking business and sound risk management is critical to the bank's success. The major types of risks the Bank faces are Credit Risk, Market Risk (which includes Liquidity Risk and Price Risk) and Operational Risk. The Bank continued to implement and improve policies and procedures to identify, monitor and manage risks across the Bank. On the credit risk front, the Bank has in place distinct processes for managing wholesale and retail business. In the wholesale banking business, credit exposures are managed through target market definitions, appropriate credit approval processes, post-disbursements monitoring and remedial management procedures. Overall portfolio diversification and reviews also facilitate the management of the wholesale banking portfolio. On the retail front, the Bank's credit process is based on specific product programs which define customer selection, security and related criteria and enable the management of risk on a portfolio basis for different products and customer segments. The Risk Monitoring Committee of the Board monitors the Bank's risk management policies and procedures and also reviews the portfolio composition and impaired credits. As of 31 March, 2002, the Bank's portfolio of funded exposure (including advances, corporate debt, etc.) was highly diversified with 28 industries accounting for 1% or more of the Bank's portfolio.

As at 31 March, 2002, your Bank's ratio of gross non-performing assets to total customer assets was 1.96%. Net non-performing assets (non-performing assets net of specific loan loss provisions, interest in suspense and ECGC claims received) were 0.5% of net advances and 0.3% of customer assets on 31 March, 2002 as against 0.45% and 0.29% respectively, as on 31 March, 2001. The specific loan loss provisions the Bank has made for its non-performing assets continue to be more conservative than the regulatory requirement. The Bank continues to have a policy of holding general provisions for its various retail and middle market product programs as well as for corporate standard assets. As of 31 March, 2002 total general provisions were about 1% of standard customer assets as against the regulatory requirement of 0.25%.





#### **Internal Audit & Compliance:**

The Bank has an Internal Audit & Compliance department which is focussed on independently evaluating the adequacy of all internal controls, ensuring adherence to operating guidelines and regulatory and legal requirements and pro-actively recommending improvements in operational processes and service quality. To ensure independence, the audit & compliance department reports directly to the Chairman of the Bank and the Audit & Compliance Committee of the Board and only indirectly to the Managing Director. To mitigate operational risks the Bank has put in place extensive internal controls including restricted access to the Bank's computer systems, appropriate segregation of front and back office operations and strong audit trails. The Audit & Compliance Committee of the Board also reviews the performance of the audit and compliance department and reviews the effectiveness of controls and compliances with regulatory guidelines.

#### **Human Resources:**

Given the Bank's significant expansion in terms of geography as well as in terms of products and business volumes, the Bank's staffing was needed to be increased substantially during the year, in particular in the retail banking businesses. In addition, changes in regulatory guidelines necessitated additions to staffing related to the sales function for liability products. Total number of employees increased from 2751 as of March, 2001 to 3742 as of March, 2002. The Bank continues to focus on training its employees on a continuing basis, both on the job and through training programs conducted by internal and external faculty. The Bank has consistently believed that broader employee ownership of its shares has a positive impact on its performance and employee motivation. The Bank's employees stock option scheme therefore, extends to all levels and has covered over 85% employees so far.

#### STATUTORY DISCLOSURE:

The information required under Section 217(2A) of the Companies Act, 1956 and the rules made thereunder, are given in the annexure appended hereto and forms part of this report. In terms of section 219 (1) (iv) of the Act, the Report and Accounts are being sent to the shareholders excluding the aforesaid annexure. Any shareholder interested in obtaining a copy of the said annexure may write to the Company Secretary at the Registered Office of the Bank. The Bank had 3742 employees as on 31 March, 2002. 120 employees employed throughout/part of the year were in receipt of remuneration of Rs. 12,00,000/- per annum or Rs. 1,00,000/- or more per month as the case may be.

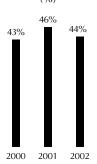
The provision of Section 217(1) (e) of the Act relating to conservation of energy and technology absorption do not apply to your Bank. The Bank has, however, used information technology extensively in its operations.



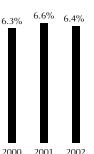
The Board of Directors hereby state that

- i) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- ii) we have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a

#### PRIORITY SECTOR LENDINGS TO NET BANK CREDIT (%)







true and fair view of the state of affairs of the Bank as at 31 March, 2002 and of the profit of the Bank for the year ended on that date;

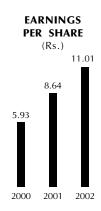
- iii) we have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the company and for preventing and detecting the fraud and other irregularities;
- iv) we have prepared the annual accounts on a going concern basis.

#### **DIRECTORS:**

Dr. (Mrs.) Amla Samanta and Dr. V. R. Gadwal will retire by rotation at the ensuing Annual General Meeting and are eligible for re-appointment.

Mr. Nasser Munjee resigned as Director of the Bank with effect from 21 September, 2001. The Board of Directors place on record its appreciation for the valuable services rendered by Mr. Munjee during his tenure as a Director of the Bank.

Mr. Jagdish Capoor was appointed as an additional director of the Bank, with effect from 6 July, 2001 and he shall hold office up to the ensuing Annual General Meeting. Your Bank has received notice from a member pursuant to section 257 of the Companies Act, 1956 signifying his intention to propose the candidature of Mr. Capoor for the office of Director. The brief resume/details relating to directors who are to be appointed/re-appointed are furnished in the Explanatory Statement to the Notice of the ensuing Annual General Meeting and the report on Corporate Governance.

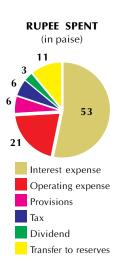


#### **AUDITORS:**

M/s. S. B. Billimoria & Co. have been the statutory auditors of your Bank since 1998. As per the regulations of Reserve Bank of India, the same auditors cannot be re-appointed for a period beyond 4 years. Accordingly, it is proposed to appoint M/s. P. C. Hansotia & Co., *Chartered Accountants* as the new statutory auditors of the Bank subject to the approval of the members. Your Directors place on record their appreciation for the professional services rendered by M/s. S. B. Billimoria & Co. as the statutory auditors of the Bank.

#### **ACKNOWLEDGMENT:**

Your directors would like to place on record their sincere gratitude for the support and guidance received from the Reserve Bank of India and other government and regulatory agencies. Your Directors would also like to record their sincere appreciation for the dedicated efforts put in by their Bank's employees and for their contribution in building a world class Indian bank.



On behalf of the Board of Directors,

#### **Jagdish Capoor**

Chairman

Mumbai, 15 April, 2002.



### **Auditors' Report**

#### TO THE MEMBERS OF HDFC BANK LIMITED

We have audited the attached Balance Sheet of **HDFC BANK LIMITED** as at 31st March, 2002 and the Profit and Loss Account of the Bank for the year ended on that date, annexed thereto. We report thereon as follows:

- (1) The Balance Sheet and the Profit and Loss Account have been drawn up in accordance with the provisions of Section 29 of the Banking Regulation Act, 1949, read with Section 211 of the Companies Act, 1956.
- (2) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and have found them to be satisfactory.
- (3) The transactions of the Bank which have come to our notice have been within the powers of the Bank.
- (4) In our opinion, proper books of account as required by law have been kept by the Bank so far as it appears from our examination of those books and proper returns adequate for the purposes of our audit have been received from the Branches.
- (5) The Balance Sheet and the Profit and Loss Account dealt with by this report are in agreement with the books of account and the Branch returns.
- (6) In our opinion, the Balance Sheet and the Profit and Loss Account dealt with by this report are

- in compliance with the Accounting Standards referred to in Section 211(3C) of the Companies Act, 1956, in so far as they apply to banks.
- (7) In our opinion and to the best of our information and according to the explanations given to us, the said accounts give the information required by the Companies Act, 1956 in the manner so required for banking companies and give a true and fair view:
  - (i) in the case of the Balance Sheet, of the state of affairs of the Bank as at 31st March, 2002; and
  - (ii) in the case of the Profit and Loss Account, of the profit of the Bank for the year ended on that date.
- (8) On the basis of the written representations from the directors, taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2002 from being appointed as a director under Section 274 (1)(g) of the Companies Act, 1956.

For **S. B. Billimoria & Co.**Chartered Accountants

Nalin M. Shah (Partner)

Mumbai, 15 April, 2002

### Balance Sheet as at 31 March, 2002

			(Rs. lacs)
	Schedule	As at 31-03-2002	As at 31-03-2001
CAPITAL AND LIABILITIES			
Capital	1	281,37	243,60
Reserves and Surplus	2	1,660,91	669,49
Employees' Stock Options (Grants) Outstanding	19(4)	9,05	10,67
Deposits	3	17,653,81	11,658,11
Borrowings	4	1,823,02	1,232,90
Subordinated debt	19(6)	200,00	200,00
Other Liabilities and Provisions	5	2,159,22	1,602,56
То	otal	23,787,38	15,617,33
ASSETS			
Cash and balances with Reserve Bank of India	6	1,211,17	986,35
Balances with Banks and Money at Call and Short notice	7	2,247,02	1,636,06
Investments	8, 19(9)	12,004,02	7,145,14
Advances	9	6,813,72	4,636,66
Fixed Assets	10	371,10	289,74
Other Assets	11	1,140,35	923,38
То	otal	23,787,38	15,617,33
Contingent Liabilities	12	20,327,95	15,011,06
Bills for Collection		1,036,90	1,165,41
The attached notes form part of the financial statements			

In terms of our report of even date attached.

For **S. B. BILLIMORIA & CO.** *Chartered Accountants* 

**NALIN M. SHAH**Partner

Mumbai, 15 April, 2002

For and on behalf of the Board

JAGDISH CAPOOR Chairman

**ADITYA PURI**Managing Director

SANJAY DONGRE Vice President (Legal) & Company Secretary DEEPAK M. SATWALEKAR JAGDISH S. BAIJAL KEKI M. MISTRY Dr. (Mrs.) AMLA SAMANTA Dr. VENKAT RAO GADWAL ANIL AHUJA ARNOLD CHAVKIN VINEET JAIN Directors



## Profit and Loss Account for the year ended 31 March, 2002

		Schedule	Year ended	V 1 1
			31-03-2002	Year ended 31-03-2001
OME				
est earned		13	1,702,99	1,259,46
er income		14	333,25	185,53
	Total		2,036,24	1,444,99
NDITURE				
est expended		15	1,073,74	753,75
rating expenses		16	417,95	309,59
isions & Contingencies [includes me Tax provision of Rs. 128,34 lacs		10	417,53	303,33
ious year Rs. 104,94 lacs)]		17	247,51	171,53
	Total		1,739,20	1,234,87
FIT				
Profit for the year			<u>297,04</u>	210,12
POPPLATIONS				
			74.26	52,53
osed dividend				48,72
on dividend			_	4,97
sfer to General Reserve			29,71	_
sfer to/(from) Investment Fluctuation Reser	ve		97,18	(1,26)
efer to Debenture Redemption Reserve			9,54	20
nce carried over to Balance Sheet			16,01	104,96
	Total		297,04	210,12
NINGS PER EQUITY SHARE e value Rs. 10/- per share) (Rupees)		18		
2			11.01	8.64
ted			10.29	7.98
RC sfe os sfe sfe nc	per to Statutory Reserve sed dividend dividend or to General Reserve or to/(from) Investment Fluctuation Reserve or to Debenture Redemption Reserve te carried over to Balance Sheet  NGS PER EQUITY SHARE value Rs. 10/- per share) (Rupees)	poppliations  or to Statutory Reserve  ded dividend or to General Reserve or to/(from) Investment Fluctuation Reserve or to Debenture Redemption Reserve the carried over to Balance Sheet  Total  NGS PER EQUITY SHARE  value Rs. 10/- per share) (Rupees)	poppliations or to Statutory Reserve sed dividend of dividend or to General Reserve or to/(from) Investment Fluctuation Reserve or to Debenture Redemption Reserve te carried over to Balance Sheet  Total  NGS PER EQUITY SHARE value Rs. 10/- per share) (Rupees)	DPRIATIONS or to Statutory Reserve red dividend red dividend red General Reserve ret to General Reserve ret to/(from) Investment Fluctuation Reserve ret to Debenture Redemption Reserve ret carried over to Balance Sheet  Total  Total  NGS PER EQUITY SHARE value Rs. 10/- per share) (Rupees)

In terms of our report of even date attached.

For **S. B. BILLIMORIA & CO.** *Chartered Accountants* 

NALIN M. SHAH

Mumbai, 15 April, 2002

For and on behalf of the Board

JAGDISH CAPOOR Chairman

ADITYA PURI

Managing Director

SANJAY DONGRE

Vice President (Legal) & Company Secretary

DEEPAK M. SATWALEKAR JAGDISH S. BAIJAL KEKI M. MISTRY Dr. (Mrs.) AMLA SAMANTA Dr. VENKAT RAO GADWAL ANIL AHUJA ARNOLD CHAVKIN VINEET JAIN

### **S**chedules to the Accounts

				(Rs. lacs)
			As at 31-03-2002	As at 31-03-2001
SCHEDULE 1	I – CAPITAL			
	<b>apital</b> <b>0,000</b> (31 March, 2001: 30,00,00,000) Shares of Rs. 10/- each		450,00	300,00
28,13,7	ribed and Paid-up Capital (4,613 (31 March, 2001: 24,35,96,261) Chares of Rs. 10/- each		281,37	243,60
		Total	281,37	243,60
SCHEDULE 2	- RESERVES AND SURPLUS			
	ry Reserve			
=	g Balance ns during the year		153,83 74,26	101,30 52,53
Addition	is during the year	Total	228,09	153,83
	_	iotai	=====	======
	<b>l Reserve</b> g Balance		_	_
=	from Profit and Loss Account		28,88	_
Additio	ns during the year		29,71	
		Total	58,59	_
III. Balance	e in Profit and Loss Account			
	g Balance		329,80	224,84
	from deferred tax asset to General Reserve		16,35	_
	to Investment Fluctuation Reserve		(28,88) (142,90)	_
	ns during the year		16,01	104,96
		Total	190,38	329,80
IV. Share F	Premium Account			
	g Balance		171,14	166,32
Additio	ns during the year		780,87	4,82
Deducti	ons during the year		(32,50)	
		Total	919,51	171,14
	ent Fluctuation Reserve			
	g Balance		_	1,26
	from Profit and Loss Account ns during the year		142,90 97,18	_
	ins during the year formal the year		<i>97,</i> 10	(1,26)
	0 7	T. (.)	240.00	
		Total	240,08	



### $Schedules \ to \ the \ Accounts \ - \ {\it (Contd.)}$

				(Rs. lacs)
			As at 31-03-2002	As at 31-03-2001
SCH	EDULE 2 - RESERVES AND SURPLUS-(Contd.)			
VI.	Amalgamation Reserve			
	Opening Balance		14,52	14,52
		Total	14,52	14,52
VII.	Debenture Redemption Reserve			
	Opening Balance Additions during the year		20 9,54	
	Additions during the year		<del></del>	
		Total	9,74	
		Total	1,660,91	669,49
SCH	EDULE 3 – DEPOSITS			
I.	Demand Deposits			
	(i) From Banks		371,72	197,77
	(ii) From Others		3,848,46	2,658,21
		Total	4,220,18	2,855,98
II.	Savings Bank Deposits		2,957,45	1,903,00
III.	Term Deposits			
	(i) From Banks		411,76	404,20
	(ii) From Others		10,064,42	6,494,93
		Total	10,476,18	6,899,13
		Total	17,653,81	11,658,11
SCH	EDULE 4 – BORROWINGS			
I.	Borrowings in India			
	(i) Reserve Bank of India		96,67	162,64
	(ii) Banks		920,31	407,47
	(iii) Institutions and agencies		806,04	655,02
		Total	1,823,02	1,225,13
II.	Borrowings outside India			7,77
		Total	1,823,02	1,232,90

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			(Rs. lacs)
		As at 31-03-2002	As at 31-03-2001
SCH	HEDULE 5 – OTHER LIABILITIES AND PROVISIONS		
l.	Bills Payable	867,38	510,58
II.	Interest Accrued	416,89	296,08
III.	Others (including provisions)	804,61	742,21
IV.	Proposed Dividend (includes tax on dividend for the previous year)	70,34	53,69
	Tota	2,159,22	1,602,56
SCH	HEDULE 6 – CASH AND BALANCES WITH RESERVE BANK OF INDIA		
l.	Cash in hand (including foreign currency notes)	112,85	57,39
II.	Balances with Reserve Bank of India in current accounts	1,098,32	928,96
	Tota	al 1,211,17	986,35
SCH	HEDULE 7 – BALANCES WITH BANKS AND MONEY AT CALL AND SHORT NOTICE		
SCH	AT CALL AND SHORT NOTICE In India		
	AT CALL AND SHORT NOTICE  In India (i) Balances with Banks:		
	AT CALL AND SHORT NOTICE  In India  (i) Balances with Banks:  (a) In current accounts	67,62	30,29
	AT CALL AND SHORT NOTICE  In India  (i) Balances with Banks:  (a) In current accounts  (b) In other deposit accounts*	22,07	7,49
	AT CALL AND SHORT NOTICE  In India  (i) Balances with Banks:  (a) In current accounts	22,07	
	AT CALL AND SHORT NOTICE  In India  (i) Balances with Banks: (a) In current accounts (b) In other deposit accounts*  Total  (ii) Money at call and short notice:	22,07 89,69	7,49
	AT CALL AND SHORT NOTICE  In India  (i) Balances with Banks: (a) In current accounts (b) In other deposit accounts*  Tota  (ii) Money at call and short notice: (a) With banks	22,07	7,49 37,78 166,07
	In India  (i) Balances with Banks:  (a) In current accounts  (b) In other deposit accounts*  Tota  (ii) Money at call and short notice:  (a) With banks  (b) With other institutions	22,07 89,69 144,42	7,49 37,78 166,07 75,00
	AT CALL AND SHORT NOTICE  In India  (i) Balances with Banks: (a) In current accounts (b) In other deposit accounts*  Tota  (ii) Money at call and short notice: (a) With banks	22,07 89,69 144,42	7,49 37,78 166,07
	In India  (i) Balances with Banks:  (a) In current accounts  (b) In other deposit accounts*  Tota  (ii) Money at call and short notice:  (a) With banks  (b) With other institutions	22,07 89,69  144,42  —— 144,42	7,49 37,78 166,07 75,00
	In India  (i) Balances with Banks: (a) In current accounts (b) In other deposit accounts*  Tota  (ii) Money at call and short notice: (a) With banks (b) With other institutions  Tota  Tota  Outside India	22,07 89,69  144,42 —— al 144,42 al 234,11	7,49 37,78 166,07 75,00 241,07
	In India  (i) Balances with Banks:  (a) In current accounts (b) In other deposit accounts*  Tota  (ii) Money at call and short notice:  (a) With banks (b) With other institutions  Tota  Outside India  (i) In current accounts	22,07 89,69  144,42 — al 144,42 al 234,11  57,59	7,49 37,78  166,07 75,00  241,07  278,85
	In India  (i) Balances with Banks: (a) In current accounts (b) In other deposit accounts*  Tota  (ii) Money at call and short notice: (a) With banks (b) With other institutions  Tota  Outside India  (i) In current accounts (ii) Money at call and short notice	22,07 89,69  144,42 — al 144,42 al 234,11  57,59 1,955,32	7,49 37,78  166,07 75,00  241,07  278,85
	In India  (i) Balances with Banks:  (a) In current accounts (b) In other deposit accounts*  Tota  (ii) Money at call and short notice:  (a) With banks (b) With other institutions  Tota  Outside India  (i) In current accounts	22,07 89,69  144,42 — al 144,42 al 234,11  57,59 1,955,32	7,49 37,78  166,07 75,00  241,07  278,85

<sup>\*</sup>Represents deposit with NABARD under the Rural Infrastructure Development Fund (RIDF) Deposit Scheme. This deposit is eligible for priority sector lending.



### ${\color{red}Schedules \ to \ the \ Accounts} \ {\color{gray}\textbf{--} (Contd.)}$

				(Rs. lacs)
			As at 31-03-2002	As at 31-03-2001
SCH	EDULE 8 – INVESTMENTS			
	Investments in India in			
	(i) Government securities		5,295,03	3,412,62
	(ii) Other approved securities		11,84	11,94
	(iii) Shares		145,18	197,13
	(iv) Debentures and Bonds		5,106,82	2,578,10
	(v) Joint Venture		89	89
	(vi) Units and Others		1,444,26	944,46
		Total	12,004,02	7,145,14
SCH	EDULE 9 – ADVANCES			
Α.	(i) Bills purchased and discounted		1,325,08	716,48
	(ii) Cash Credits, Overdrafts and Loans repayable on deman	d	1,737,52	1,376,53
	(iii) Term loans		3,751,12	2,543,65
		Total	6,813,72	4,636,66
В.	(i) Secured by tangible assets*		6,185,71	3,853,20
	(ii) Covered by Bank/Government Guarantees		51,48	100,63
	(iii) Unsecured		576,53	682,83
		Total	6,813,72	4,636,66
	* Including advances against Book Debts			
C.	Advances in India			
	(i) Priority Sector		732,46	667,52
	(ii) Public sector		910,69	505,14
	(iii) Banks		188,34	446,99
	(iv) Others		4,982,23	3,017,01
		Total	6,813,72	4,636,66
	(Advances are net of specific loan loss provisions)			

				(Rs. lacs)
			As at 31-03-2002	As at 31-03-2001
SCH	IEDULE 10 – FIXED ASSETS			
Α.	Premises (including Land)			
	Gross Block At cost on 31 March of the preceding year		129,60	103 63
	Additions during the year		33,05	103,62 26,53
	Deductions during the year		(9,47)	(55)
		Total	153,18	129,60
	Depreciation			
	As at 31 March of the preceding year		13,87	10,82
	Charge for the year		4,25	3,58
	On deductions during the year		(78)	(53)
		Total	17,34	13,87
	Net Block		135,84	115,73
В.	Other Fixed Assets (including furniture and fixtures)			
	At cost on 31 March of the preceding year		274,33	193,04
	Additions during the year		135,22	88,59
	Deductions during the year		(5,65)	(7,30)
		Total	403,90	274,33
	Depreciation		44.04	<b>7</b> 0.00
	As at 31 March of the preceding year		114,04	70,88
	Charge for the year On deductions during the year		63,32 (3,43)	48,17 (5,01)
	ζ ,	Total	173,93	114,04
	Net Block		229,97	160,29
C.	Assets on Lease (Plant and Machinery)			
	Gross Block			
	At cost on 31 March of the preceding year		43,83	43,83
		Total	43,83	43,83
	Depreciation			
	As at 31 March of the preceding year		9,17	6,98
	Charge for the year		1,45	2,19
		Total	10,62	9,17
	Lease Adjustment Account			
	As at 31 March of the preceding year		20,94	15,05
	Charge for the year		6,98	5,89
		Total	27,92	20,94
	Unamortised cost of assets on lease		5,29	13,72
		Total	371,10	289,74



### $Schedules \ to \ the \ Accounts \ - \ {\it (Contd.)}$

				(Rs. lacs)
			As at 31-03-2002	As at 31-03-2001
SCH	EDULE 11 – OTHER ASSETS			
l.	Interest accrued		455,66	235,93
II.	Advance tax (net of provision)		29,51	37,36
III.	Stationery and stamps		34	56
V.	Bond and share application money pending allotment		1,00	_
<b>V</b> .	Security deposit for commercial and residential property		72,34	86,16
<b>/</b> I.	Cheques in course of collection		405,53	437,13
∕II.	Other assets		175,97	126,24
		Total	114,035	92,338
I. II. V. V.	Claims against the Bank not acknowledged as debts Liability on account of outstanding forward exchange contract Liability on account of outstanding derivative contracts Guarantees given on behalf of constituents- in India Acceptances, endorsements and other obligations	ts	1,74 11,984,92 5,302,85 1,695,03 944,41	1,74 8,676,67 2,951,61 1,741,22 1,171,82
VI.	Other items for which the Bank is contingently liable	Total	399,00 	15,011,06
SCH	IEDULE 13 – INTEREST EARNED			
	Interest/discount on advances/bills		623,93	493,17
	Income from investments		863,97	635,59
II.	Interest on balance with RBI and other inter-bank funds		213,96	130,58
V	Others		1,13	12
		Total	1,702,99	1,259,46

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				(Rs. lacs)
			As at 31-03-2002	As at 31-03-2001
SCH	EDULE 14 – OTHER INCOME			
I.	Commission, exchange and brokerage		164,48	134,11
II.	Profit on sale of investments		103,83	11,50
III.	(Loss) on sale of building and other assets		(81)	(60)
IV.	Profit on exchange transactions		39,14	25,25
V.	Miscellaneous income		26,61	15,27
		Total	333,25	185,53
SCH	EDULE 15 – INTEREST EXPENDED			
l.	Interest on Deposits		915,52	639,03
II.	Interest on RBI/Inter-bank borrowings		132,85	94,76
III.	Other interest		25,37	19,96
		Total	1,073,74	753,75
SCH	EDULE 16 – OPERATING EXPENSES			
1.	Payments to and provisions for employees		109,24	78,00
II.	Rent, taxes and lighting		57,75	43,41
III.	Printing & stationery		17,72	17,24
IV.	Advertisement and publicity		18,78	4,63
V.	Depreciation on Bank's property		69,02	53,94
VI.	Directors' fees, allowances and expenses		5	(74)
VII	Auditors' fees and expenses		22	21
VII.	Law charges		21	21
VIII.	Postage, telegram, telephone etc.		37,06	30,82
IX.	Repairs and maintenance		34,72	24,17
Χ.	Insurance		8,36	6,23
XI.	Other Expenditure*		64,82	51,47
		Total	417,95	309,59
	* Other expenditure, inter alia, includes professional fees, travel and hotel charges, entertainment, Registrar and Transfer agency fees and system management fees.			



### $Schedules \ to \ the \ Accounts \ - \ {\it (Contd.)}$

		(Rs. lacs)
	As at 31-03-2002	As at 31-03-2001
SCHEDULE 17 – PROVISIONS AND CONTINGENCIES		
I. Income tax	128,34	104,94
II. Wealth tax	18	25
III. Loan loss provision	85,77	52,96
IV. Depreciation and amortisation on investments	19,16	13,38
V. Others	14,06	_
Total	247,51	171,53
		(Rupees)
	2001-2002	2000-2001
SCHEDULE 18 – EARNINGS PER EQUITY SHARE		
Annualised earnings per equity share have been calculated based on the net profit after taxation of <b>Rs. 297,04 lacs</b> (previous year: Rs. 210,12 lacs) and the average number of equity shares in issue during the year of <b>26,98,84,245</b> (previous year: 24,32,79,132)  Following is the reconciliation between basic and diluted earnings per equity share:		
Basic earnings per share	11.01	8.64
Effect of potential equity shares for stock options and subordinated debt	(0.72)	(0.66)
Diluted earnings per share	10.29	7.98
	2001-2002	2000-2001
Basic earnings per equity share has been computed by dividing net profit after tax by the weighted average number of equity shares outstanding for the period. Diluted earnings per equity share has been computed using the weighted average number of equity shares and dilutive potential equity shares outstanding during the period as per details given below:		
Weighted average number of equity shares used in computing basic earnings per equity share	26,98,84,245	24,32,79,132
Effect of potential equity shares for stock options outstanding and subordinated debt	3,08,35,755	3,13,22,314
Weighted average number of equity shares used in computing diluted earnings per equity share	30,07,20,000	27,46,01,446

		For the	e year
		2001-2002	2000-2001
SCI	HEDULE 19 – NOTES APPENDED TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH, 2002.		
1.	Capital Adequacy Ratio		(Rs lacs)
	The Bank's capital adequacy ratio, calculated in accordance with RBI guidelines, is as follows:		
	Tier 1 Capital	1,692,46	912,89
	Tier 2 Capital	487,16	252,79
	Total Capital	2,179,62	1,165,68
	Total risk weighted assets and contingents	15,652,17	10,510,19
	Capital ratios		
	Tier 1	10.81%	8.69%
	Total capital	13.93%	11.09%
2.	Business ratios/information		
	Interest income as a percentage of working funds <sup>1</sup>	8.46%	9.69%
	Net interest income as a percentage of working funds	3.12%	3.89%
	Non-interest income as a percentage of working funds	1.65%	1.43%
	Operating profit <sup>2</sup> as a percentage of working funds	2.61%	2.83%
	Return on assets (average)	1.48%	1.62%
	Business <sup>3</sup> per employee (Rs. lacs)	7,78	6,43
	Profit per employee <sup>4</sup> (Rs. lacs)	9.75	8.61
	Percentage of net Non Performing Assets <sup>5</sup> to customer assets <sup>6</sup>	0.30%	0.29%
	Percentage of net Non Performing Assets to net advances <sup>7</sup>	0.50%	0.45%

#### **Definitions:**

- 1. Working funds is the daily average of total assets during the year.
- 2. Operating profit = (Interest income + other income interest expense operating expense depreciation on investments)
- 3. Business is the total of net advances and deposits.
- 4. Productivity ratios are based on average employee numbers.
- 5. Net NPAs are non performing assets net of interest in suspense and specific provisions.
- 6. Customer assets include gross advances (but net of specific provisions), credit substitutes like debentures, commercial paper and unamortised cost of assets leased out.
- 7. Net advances are net of bills rediscounted and specific loan loss provision.



#### 3. American Depository Shares (ADS)

The Bank listed its stock in the form of American Depository Shares (ADS) on the New York Stock Exchange on 20 July, 2001 at a price of USD 13.83 per ADS. Each ADS represents 3 equity shares. The issue size was USD 150 million plus a green shoe over allotment option of 15% (USD 22.5 million) which was exercised. Net of issue expenses, the Bank received USD 165.6 million. Consequent to this issue, the share capital of the Bank has increased by Rs. 37,42 lacs and the reserves of the bank have increased by Rs. 742,92 lacs as share premium after charging off issue related expenses.

#### 4. Employees Stock Option Scheme

On 8 February, 2002, the Bank granted 1,406,900 options to employees under the Plan at an option price of Rs. 226.96 each. Such options also vest at the rate of 30%, 30% and 40% on each successive anniversary of the grant date. The option price computed in accordance with the formula was Rs. 1.91 higher than the closing quoted market price on the date of the grant; accordingly, no stock based compensation arose on these grants.

#### 5. Reserves and Surplus

#### **General Reserve**

The Bank has made an appropriation from the Profit and Loss Account balance of Rs. 28,88 lacs in respect of earlier years and Rs. 29,71 lacs out of profits for the year ended 31 March, 2002 to General Reserve pursuant to Companies (Transfer of Profits to Reserves) Rules, 1975.

#### **Investment Fluctuation Reserve**

In an effort to create a need for banks to follow prudent policy for utilising gains realised on sale of investments, the Reserve Bank of India vide its circular no. DBOD.BP.BC.57/21.04.048/2001-02 dated January 10, 2002 issued guidelines on the need to appropriate a minimum of 5% of the investment portfolio to an investment fluctuation reserve over a period of five years. Pursuant to these guidelines, the Bank has transferred to an investment fluctuation reserve an amount equivalent to 2% of the Bank's investment portfolio.

#### **Debenture Redemption Reserve**

Pursuant to Section 117C (1) of the Companies Act as amended by Companies (Amendment) Act, 2000, companies, including banking companies, need to create debenture redemption reserve for the redemption of debentures issued after the commencement of this Act. The Bank issued the third tranche of subordinated debt aggregating Rs. 50 crores on 23 March, 2001. Consequently, the Bank has created debenture redemption reserve of Rs. 973 lacs based on straight line amortisation over the term of the debenture.

#### 6. Subordinated Debt

Subordinated debt outstanding as at 31 March, 2002 is a long-term unsecured non-convertible debt aggregating **Rs. 200 crores** (previous year: Rs. 200 crores). This debt is subordinate to present and future senior indebtedness of the Bank and qualifies as Tier 2 risk-based capital under the RBI's guidelines for assessing capital adequacy. Based on the balance term to maturity as at 31 March, 2001, only 60% of the book value of subordinated debt is considered as Tier 2 capital for the purpose of capital adequacy computation.

#### Conversion clause

Of the outstanding amount of debt, Rs. 150 crores principal amount of subordinated debt issued to certain Government owned Indian financial institutions consists a clause, wherein, in the event of a default in payment of interest or principal, the primary lender shall have the right to convert, at its option, up to the whole of the outstanding amount of interest, principal, not exceeding 20% of such outstanding amount, whichever is lower, into fully paid equity shares at an exercise price equal to the par value of such shares. These provisions are commonly found in loan agreements of this nature. The Bank has never missed any payment on this debt or on any other debt. If the Bank were to default on all such debt and be obligated to issue the maximum number of shares on the basis of the amount outstanding and interest payable till 31 March, 2002, such amount would approximately be 296 lac shares.

#### 7. Other liabilities

Others in other liabilities include general loan loss provisions of Rs. 117,34 lacs (previous year: Rs. 92,59 lacs)

#### 8. Dividend paid on shares issued on exercise of stock options

As per the Employees Stock Option Scheme approved by the shareholders of the Bank in January 2000, the shares issued on exercise of such options would be eligible only for a pro-rata dividend in the year of issuance.

In February 2000, the Securities Exchange Board of India (SEBI) issued a directive to the National Securities Depository Limited (NSDL) to allot not more than one ISIN number for a company whose shares are being traded compulsorily in dematerialised form by all investors.

Unable to segregate those shares which were issued and allotted on exercise of stock options because of the SEBI's directive, the Bank paid full dividend of Rs. 2 per share for the year ended March 2001 even on the shares issued and allotted on 31 March, 2001 pursuant to the exercise of the stock options. This payment is subject to shareholders' approval in the ensuing general meeting.

#### 9. Investments

- Investments as at 31 March, 2002 include securities held under reverse repurchase options of **Rs. 282,35** lacs (previous year Rs. 172,98 lacs).
- Other investments include commercial paper of Rs. 1,196,18 lacs (previous year: Rs. 867,97 lacs).
- Summary of investment portfolio

	31 March, 2002	(Rs. lacs) 31 March, 2001
Gross value of investment	12,010,47	7,154,24
Depreciation in the value of investment	6,45	9,10
Net book value	12,004,02	7,145,14

Book value of equity shares and units is restated at market value, if the year end valuation requires a mark down in that category.

#### 10. Advances

Advances are net of specific loan loss provisions, interest in suspense and bills rediscounted.

#### 11. Other Assets

Other assets include deferred tax asset of Rs. 30,73 lacs. The period break up of the same is as follows:

Deferred tax asset	(Rs. lacs) <b>31 March, 2002</b>
Previous years'	16,35
For the year 2001-2002	14,38
Total	30,73

#### 12. Interest Income

Interest income under the sub-head income from investments includes dividend received during the year on units, equity and preference shares amounting to Rs. 37,14 lacs (previous year: Rs. 32,39 lacs)

#### 13. Interest Expense

Other interest expense represents interest on subordinated debt.



### $\begin{center} Schedules to the Accounts - (Contd.) \end{center} \label{eq:contd-contd-contd-contd-center}$

#### 14. Commission, Exchange and Brokerage Income

Commission, Exchange and Brokerage income includes lease rentals net of equalisation charge and is also net of correspondent bank charges and brokerage paid on purchase and sale of investments.

**15.** Miscellaneous Income includes **Rs. 24,97 lacs** (previous year: Rs. 14,60 lacs) pertaining to derivative transactions.

#### 16. Income taxes

Income taxes	
The income tax expense comprises the following:	(Rs. lacs) <b>31 March, 2002</b>
Current income tax expense	142,72
Deferred income tax expense (benefit)	(14,38)
Income tax expense	128,34
The following is the reconciliation of estimated income taxes at the statutory income tax rate to income tax expense as reported:	(Rs. lacs) 31 March, 2002
Net income before taxes	425,38
Effective statutory income tax rate	35.7%
Expected income tax expense	151,86
Adjustments to reconcile expected income tax to actual tax expense:	
Permanent differences:	(20.44)
Income exempt from taxes	(28,44)
Other, net	5,33
Effect of change in statutory tax rate	(41)
Income tax expense	128,34
The tax effects of significant temporary differences are as follows:	(Rs. lacs) <b>31 March, 2002</b>
Tax Effect of:	
Deductible temporary differences:	
Provision for loan losses	23,03
Deferred tax asset	23,03
Taxable temporary differences:	
Property and equipment	(8,08)
Other, net	(57)
Deferred tax liability	(8,65)
Net deferred tax asset	14,38

Management believes that the realisation of the recognised deferred tax assets is more likely than not based on expectations as to future taxable income.

#### 17. Maturity pattern of key assets and liabilities

As at 31 March, 2002 (Rs. lacs)

	1-14 days	15-28 days	29 days to 3 months	Over 3 months to 6	Over 6 months to 12 months	Over 1 year to 3 years	Over 3 years to 5 years	Over 5 years	Total
Loans and Advances	1,685,96	568,67	2,040,61	960,37	192,03	1,320,74	301,46	82,88	7,152,72
Investments	1,302,71	426,58	1,844,74	827,71	1,683,81	3,907,83	799,49	928,80	11,721,67
Deposits	1,781,74	546,99	1,413,45	1,150,82	3,636,01	8,590,37	529,64	4,79	17,653,81
Borrowings	1,658,95	13,45	42,51	105,12	1,00	_	1,99	_	1,823,02
Foreign currency assets	284,18	39,35	47,55	74,76	15,25	_	_	_	461,09
Foreign currency liabilities	26,70	8,93	42,68	90,19	161,35	440,88	4		770,77

- Assets and liabilities are classified as per the guidelines issued by the Reserve Bank of India.
- Advances are gross of bills rediscounted.
- Investments are net of reverse repurchase options.
- Foreign currency assets do not include those assets which have been swapped out of rupee funds and hence these are placed in the domestic currency maturity profile.

#### 18. Lending to sensitive sectors

Capital Market Sector\*
Real Estate Sector
Commodities Sector

	(Rs. lacs)
As at	As at
31 March,	31 March,
2002	2001
63,95	174,80
6,82	15,13
152,00	49,28
222,77	239,21

(Rs. lacs)

Total

#### 19. Financing of equities and investments in shares

		As at 31 March, 2002	As at 31 March, 2001
Equity shares		18,62	36,89
Convertible bonds & debentures		_	_
Preference shares		127,45	161,13
Equity linked units		_	1,61
Advance against shares		316,00	458,09
Margin trading		_	_
	Total	462,07	657,72

Advance against shares includes advances to individuals for personal purposes, like education, housing, consumption etc., against security of shares of Rs. 273,26 lacs (previous year Rs. 305,29 lacs) which should be excluded for reckoning the Bank's aggregate exposure by way of financing of equities.

<sup>\*</sup> Lending to capital market sector represents loans, the recoverability of which is sensitive to capital market fluctuations. The above does not include advances to individuals against collateral of shares for personal purposes like education, housing, consumption etc. of **Rs. 273,26 lacs** (previous year: Rs. 305,29 lacs) in line with the guidelines issued by the Reserve Bank of India vide its circular DBOD.BP.BC.119/21.04.137/2000-2001.



20.	Movements in NPAs (funded) Gross NPAs	2001-2002	(Rs. lacs) 2000-2001
	As at 1 April	146,79	121,83
	Additions during the year	91,19	39,62
	Deductions during the year	15,12	14,66
	As at 31 March	222,86	146,79
	Provisions		
	As at 31 March	126,09	84,86
	Additions during the year	85,40	50,49
	Deductions during the year	22,99	9,26
	As at 31 March	188,50	126,09
	Net NPAs as at 31 March	34,36	20,70
21.	Movement in provisions for depreciation on investments:		(Rs. lacs)
	As at 1 April, 2001		9,10
	Add: Provisions made during the year		5,18
	Less: Write-off, write back of excess provision during the year		7,83
	As at 31 March, 2002		6,45

#### 22. Chairman's appointment

Mr. Jagdish Capoor was appointed as a part time Chairman of the Bank with effect from 6 July, 2001 until 5 July, 2004. His appointment for the said period would require the approval of the shareholders in the ensuing general meeting.

#### 23. Related Party Transactions

As per AS-18 issued by the Institute of Chartered Accountants of India, the Bank's related parties in terms of AS-18 are disclosed below:

List of related parties:

#### **Promoter**

Housing Development Financial Corporation Ltd. (HDFC Ltd.)

#### Enterprises under common control of the promoter

HDFC Asset Management Company Ltd.

HDFC Standard Life Insurance Co. Ltd.

HDFC Holdings Ltd.

HDFC Trustee Co. Ltd.

GRUH Finance Ltd.

Intelenet Global Services Ltd.

HDFC Realty Ltd.

Credit Information Bureau of India Ltd.

#### **Associates**

Computer Age Management Services Pvt. Ltd.
Net Savvy Solutions Ltd.
HDFC Securities Limited

#### **Key Management Personnel**

Aditya Puri, Managing Director

#### Others

Salisbury Investments Pvt. Ltd.

Acsys Software (India) Private Ltd. Softcell Technologies Ltd.

### $Schedules \ to \ the \ Accounts \ - \ ({\it Contd.})$

The Bank's related party balances and transactions are summarised as follows:

Name of the related party	Nature of transactions
HDFC Limited	Loan to HDFC.  The Bank has obtained regulatory approval to maintain a loan to HDFC Ltd. for Rs. 3750 lacs that was originally made by and acquired from Times Bank Ltd. The loan is due to mature in 2004. The Bank earned an interest of Rs. 347 lacs from the said loan.  Others  The Bank paid Rs. 83 lacs towards rent, maintenance and service charges. The Bank has paid Rs. 2 lacs as deposits to secure leased property
HDFC Asset Management Company Ltd. (HDFC AMC)	HDFC AMC provided discretionary portfolio management services to the Bank. The Bank incurred expense of Rs.3 lacs for services rendered by the AMC.
HDFC Standard Life	The bank borrowed money in call from HDFC Standard Life. The maximum amount of monies borrowed as call money was Rs. 60 lacs. The Bank paid interest of Rs. 0.01 lacs.
HDFC Securities Limited (HSL)	HSL provided sales assistance to the Bank The Bank has paid Rs. 87 lacs for sales assistance provided by HSL. Rent and maintenance charges paid to HSL were Rs. 32 lacs. Charges for services rendered to HSL were Rs. 16 lacs. Capital advances made or fixed assets purchased were Rs. 75 lacs.
Computer Age Management Services Pvt. Ltd. (CAMS)	The Bank paid Rs. 6 lacs towards services rendered by CAMS.
Acsys Software (India) Private Ltd. (ACSYS)	The Bank paid Rs. 4 lacs to ACSYS for services rendered.
Net Savvy Solutions Ltd.	The Bank paid Rs. 32 lacs for services utilised and Rs. 43 lacs towards capital assets purchased or as capital advances made.
Softcell Technologies Ltd.	The Bank paid Rs. 61 lacs for services utilised and Rs. 382 lacs for capital assets purchased or as capital advances made.
Managing Director	Remuneration includes basic, allowances, bonus, reimbursements and perquisites (valued as per tax rules): Rs 99 lacs Outstanding loan amount: Rs 50 lacs. Interest earned Rs. 1 lac. Rent paid Rs. 1.27 lacs.
Salisbury Investments Pvt. Ltd.	Security deposit for residential accomodation Rs. 2,10 lacs and Rs. 5.4 lacs as rent paid.

#### Amounts due to (from) related parties:

(Rs. lacs)

Name of the Related Party	Amounts Payable	Amounts Recoverable
Softcell Technologies Ltd.	4	_
HDFC Securities Limited (HSL)	3	1
Computer Age Management Services Pvt. Ltd. (CAMS)	1	_



#### 24. Segment reporting

The Bank operates in three segments: wholesale banking, retail banking and treasury services. (See Principal Accounting Policy B10).

Summary of the three operating segments of the Bank are:

(Rs. lacs)

	Wholesale	Retail	Treasury	Unallocated	Year ended 31 March, 2002
Revenue					
Segment Revenue	1,606,45	1,487,44	405,41	_	3,499,30
Less: Inter-Segment Revenue	_	_	_	_	1,463,06
Total	1,606,45	1,487,44	405,41	_	2,036,24
Result					
Segment Result	207,80	104,92	112,66	_	425,38
Income tax	_	_	_	(142,72)	(142,72)
Deffered Tax	_	_	_	14,38	14,38
Total Result	207,80	104,92	112,66	(128,34)	297,04
Capital Employed					
Segment assets	15,553,24	5,211,98	2,504,86	517,30	23,787,38
Segment liabilities	(8,031,63)	(11,532,87)	(1,722,46)	(2,500,42)	(23,787,38)
Net Segment assets	7,521,61	(6,320,89)	782,40	(1,983,12)	_
Other information					
Capital Expenditure	22,33	119,04	26,90	_	168,27
Depreciation	13,21	47,10	8,71	_	69,02

#### 25. Derivatives:

Interest Rate Swaps:

(Rs. lacs)

Notional Principal	Rupee IRS 3,593 Foreign Currency IRS 387	3,00 7,96
Fair Value	Rupee IRS (2 Foreign Currency IRS	,29) 69
Default Risk	·	3,66 2,89
Market Risk	In case of a 1 basis point change in the interest rates there will be a negative impacts. 1 lac in the case of Rupee IRS and Rs. 4 lacs in the case of Foreign Currency Sw	
Collateral	As per prevailing market practice, collateral is not insisted upon from the counter p	arty.
Credit Risk Concentration	77% of the total default risk is in the banking industry.	
Accounting Policy	Interest rate swaps are reported as off balance sheet exposures. The swaps bifurcated as trading or hedged swaps. Trading swaps are valued with the resulunrealised loss being provided for in the Profit & Loss account. Gain, if any, bunrealised is ignored. Hedged swaps are accounted for on an accrual basis.	lting

The above excludes interest rate swaps embedded in cross currency interest rate swaps. Notional value of such swaps is **Rs. 424,21 lacs.** 

There were no Forward Rate Agreements (FRAs) outstanding as at 31 March, 2002.

#### 26. Comparative figures

Figures for the previous year have been regrouped wherever necessary to conform with the current year's presentation.

#### PRINCIPAL ACCOUNTING POLICIES

#### A BASIS OF PREPARATION

The financial statements are prepared on the historical cost convention, on the accrual basis of accounting, and conform to statutory provisions and practices prevailing within the banking industry in India.

#### **B** SIGNIFICANT ACCOUNTING POLICIES

#### 1. Investments

In accordance with the Reserve Bank of India guidelines, Investments are classified into "Held for trading", "Available for sale" and "Held to maturity" categories (hereafter called "categories"). However, for disclosure in the Balance Sheet, these are classified under six groups (hereafter called "groups") - Government Securities, Other Approved Securities, Shares, Debentures and Bonds, Investments in Subsidiaries/Joint ventures and Other Investments.

Brokerage, Commission etc. paid at the time of acquisition, is charged to revenue.

Broken period interest on debt instruments is treated as a revenue item.

Cost of investments is based on the weighted average cost method.

#### Basis of classification:

Securities that are held principally for resale within 90 days from the date of purchase are classified as "Trading".

Investments that the Bank intends to hold to maturity are classified as "Held to maturity". These are carried at acquisiton cost, unless acquired at a premium, which is amortised over the period remaining to maturity.

Securities which are not classified in the above categories, are classified as "Available for Sale".

An investment is classified as Held for Trading, Available for Sale and Held to Matuity at the time of its purchase.

#### Valuation:

Held for trading

Each scrip in this category is revalued at the market price or fair value and only the net depreciation of each group in this category is recognised in the profit and loss account.

Held to maturity

These are carried at their acquisition cost and not marked to market. Any premium on acquisition is amortised over the balance maturity of the security.

Available for sale

For investments classified as available for sale, depreciation/appreciation for each group as disclosed in the balance sheet is aggregated. Net appreciation, if any, for each category is ignored, net depreciation is recognised in the profit and loss account.

The valuation of investments is made in accordance with the Reserve Bank of India's guidelines.

#### 2 Advances

Advances are recognised as non-performing based on RBI guidelines. Interest on non-performing advances is credited to an interest suspense account and not recognised in the profit and loss account until received.

Specific loan loss provisions in respect of non-performing advances are made based on management's assessment of the degree of impairment of the advances, subject to the minimum provisioning level prescribed in RBI guidelines.



The Bank also maintains general provisions to cover potential credit losses which are inherent in any loan portfolio but, not yet identified. These general provisions are linked to projected delinquencies for retail loans and other advances managed on a product program basis. For corporate standard assets, general provisions are determined having regard to overall portfolio quality, asset growth, economic conditions and other risk factors.

#### 3 Fixed assets and depreciation

Fixed assets are capitalised at cost. Cost includes cost of purchase and all expenditure like site preparation, installation costs, professional fees incurred on the asset before it is put to use. Subsequent expenditure incurred on assets put to use is capitalised only where it increases the future benefit/functioning capability from/of such assets.

Depreciation is charged over the estimated useful life of the fixed asset on a straight line basis. The rates of depreciation for certain key fixed assets used in arriving at the charge for the year are:

Improvements to lease hold premises are charged off over the primary period of lease.

VSATs at 10% per annum

ATMs at 12.5% per annum

Office equipment at 16.21% per annum

Computer hardware at 33.33% per annum

Motor cars at 25% per annum

Software and System development expenditure 25% per annum

Assets at residences of executives of the Bank at 25% per annum

Items costing less than Rs 5,000/- are fully depreciated in the year of purchase

All other assets are depreciated as per the rates specified in Schedule XIV of the Companies Act, 1956.

#### 4 Transactions involving foreign exchange

Foreign currency assets and liabilities are translated at the balance sheet date at rates notified by the Foreign Exchange Dealers' Association of India (FEDAI).

Foreign exchange contracts (other than deposit and placement swaps) outstanding at the balance sheet date are revalued at rates notified by FEDAI and resulting profits or losses are included in the profit and loss account. Foreign exchange swaps "linked" to foreign currency deposits and placements are translated at the ruling spot rate at the time of swap. The premium/discount on the swap arising out of the difference in the exchange rate on the swap (spot) date and the maturity date of the underlying forward contract, is amortised over the period of the swap and the same is recognised as interest income/ expense.

Contingent liabilities at the balance sheet date on account of outstanding foreign exchange contracts are reported at contracted rates.

Income and expenditure items are accounted for at exchange rates ruling on the date of the transaction.

#### 5. Lease accounting

Lease income is recognised based on the Internal Rate of Return method over the primary period of the lease and accounted for in accordance with the AS-19 issued by the Institute of Chartered Accountants of India (ICAI).

#### 6. Retirement Benefits

Gratuity

The Bank provides for gratuity, a defined benefit retirement plan covering all employees. The plan provides for lump sum payments to vested employees at retirement, death while in employment or on termination of employment in an amount equivalent to 15 days salary payable for each completed year of service. Vesting occurs upon completion of five years of service. The Bank makes annual contributions

to a fund administered by trustees and managed by the Life Insurance Corporation of India ("LIC") for an amount notified by the LIC. The Bank accounts for the liability for future gratuity benefits based on an external actuarial valuation carried out annually.

#### Superannuation

Employees of the Bank above a prescribed grade are entitled to receive retirement benefits under the Bank's superannuation fund. The superannuation fund is a defined contribution plan under which the Bank annually contributes a sum equivalent to 13% of the employee's eligible annual salary to the LIC, who administer the fund. The Bank has no liability for future superannuation fund benefits other than its annual contribution, and recognises such contributions as an expense in the year incurred.

#### Provident fund

In accordance with law, all employees of the Bank are entitled to receive benefits under the provident fund, a defined contribution plan in which both the employee and the Bank contribute monthly at a determined rate (currently 12% of employee's salary). These contributions are made to a fund set up by the Bank and administered by a board of trustees. The Bank has no liability for future provident fund benefits other than its annual contribution, and recognises such contributions as an expense in the year incurred.

The Bank does not have a policy of providing Leave Encashment to its employees.

#### 7. Fees and commission income

Fees and commission income is recognised when due, except for guarantee commission which is recognised over the period of the guarantee.

#### 8. Income tax

Income tax comprises the current tax provision and the net change in the deferred tax asset or liability in the year. Deferred tax assets and liabilities are recognised for the future tax consequences of temporary differences between the carrying values of assets and liabilities and their respective tax bases, and operating loss carry forwards. Deferred tax assets are recognised subject to management's judgement that realisation is more likely than not. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which the temporary differences are expected to be received or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognised in the income statement in the period of enactment of the change.

#### 9. Earnings per share

The Bank reports basic and diluted earnings per equity share in accordance with AS-20, *Earnings Per Share*. Basic earnings per equity share has been computed by dividing net profit after tax by the weighted average number of equity shares outstanding for the period. Diluted earnings per equity share has been computed using the weighted average number of equity shares and dilutive potential equity shares outstanding during the period.

#### 10. Segment Information - Basis of preparation

The Bank operates in three segments: wholesale banking, retail banking and treasury services. Segments have been identified and reported taking into account, the target customer profile, the nature of products and services, the differing risks and returns, the organisation structure and the internal business reporting systems.

The wholesale banking segment provides loans and transaction services to corporate and institutional customers. Revenues of the wholesale banking segment consist of interest earned on loans made to corporate customers, investment income from commercial paper, debentures and bonds, interest earned on the cash float arising from transaction services, and fees from such transaction services and also trading operations on behalf of corporate customers in debt, foreign exchange and derivatives



segment. The principal expenses of the segment consist of interest expense on funds borrowed from external sources and other internal segments, premises expenses, personnel costs, other direct overheads and allocated expenses.

The retail banking segment serves retail customers through a branch network and other delivery channels. This segment raises deposits from customers and makes loans and provides advisory services to such customers. Revenues of the retail banking segment are derived from interest earned on retail loans, fees for banking and advisory services and interest earned from other segments for surplus funds placed with those segments. Expenses of this segment primarily comprise interest expense on deposits, infrastructure and premises expenses for operating the branch network and other delivery channels, personnel costs, other direct overheads and allocated expenses.

The treasury services segment undertakes trading operations on the proprietary account, foreign exchange operations and derivatives trading. Revenues of the treasury services segment primarily consist of fees and gains or losses from trading operations.

Segment revenue includes earnings from external customers plus earnings from funds transferred to other segments.

Segment result includes revenue less interest expense less operating expense and provisions, if any, for that segment.

Segment-wise income and expenses include certain allocations. Interest income is charged by a segment that provides funding to another segment, based on yields benchmarked to an internally developed composite yield curve which broadly tracks market discovered interest rates. Transaction charges are made by the retail banking segment to the wholesale banking segment for the use by its customers of the retail banking segment's branch network or other delivery channels; such transaction costs are determined on a cost plus basis.

Segment capital employed represents the net assets in that segment. It excludes capital and tax related assets.

#### **Geographic Segments**

Since the Bank does not have material earnings emanating outside India, the Bank is considered to operate in only the domestic segment.

#### 11. Net Profit

The net profit in the profit and loss account is after provision for any depreciation in the value of investments, provision for taxation and other necessary provisions.

For and on behalf of the Board

JAGDISH CAPOOR

Chairman

ADITYA PURI Managing Director

SANIAY DONGRE

Vice President (Legal) & Company Secretary

DEEPAK M. SATWALEKAR JAGDISH S. BAIJAL KEKI M. MISTRY Dr. (Mrs.) AMLA SAMANTA Dr. VENKAT RAO GADWAL ANIL AHUJA ARNOLD CHAVKIN

VINEET JAIN

Directors

Mumbai, 15 April, 2002

# Cash Flow Statement for the year ended 31 March, 2002

		(Rs lacs)
	2001-2002	2000-2001
Cash flows from operating activities		
Net profit before income tax	425,38	315,06
Adjustment for:		
Depreciation charge for the year (including lease equalisation charge)	76,00	59,83
Depreciation and amortisation of premia on investments	19,16	13,38
Loan Loss provisions	85,77	52,96
ESOS compensation expense/(lapsed)	(54)	(1,94)
Contingency provision	14,06	_
Loss on sale of fixed assets	81	60
	620,64	439,89
Adjustments for :		
(Increase) in Investments	(4,875,54)	(1,408,75)
(Increase) in Advances	(2,262,83)	(1,227,28)
(Decrease)/Increase in Borrowings	590,12	(195,84)
Increase in Deposits	5,995,70	3,230,39
(Increase) in Other assets net of opening deferred tax adjustment	(180,26)	(219,62)
Increase in Other liabilities and provisions	525,95	625,35
	413,78	1,244,14
Direct taxes paid	(148,70)	(142,68)
Net cash flow from operating activities	265,08	1,101,46
Cash flows from investing activities		
Purchase of fixed assets	(168,27)	(115,12)
Proceeds from sale of fixed assets	10,10	1,69
Long term investments	(2,50)	(1,49)
Net cash used in investing activities	(160,67)	(114,92)



(De lace)

# Cash Flow Statement for the year ended 31 March, 2002 - (Contd.)

		(Rs Tacs)
	2001-2002	2000-2001
Cash flows from financing activities		
Proceeds from issue of shares abroad (net of underwriting commission Rs. 32,50 lacs)	780,34	_
Money received on exercise of stock options by employees	4,72	4,18
Proceeds from issue of subordinated debt	_	50,00
Dividend provided last year paid during the year	(53,69)	(35,95)
Net cash generated from financing activities	731,37	18,23
Net increase/(decrease) in cash and cash equivalents	835,78	1,004,77
Cash and cash equivalents at 1 April, 2001	2,622,41	1,617,64
Cash and cash equivalents as at 31 March, 2002	3,458,19	2,622,41

For and on behalf of the Board

JAGDISH CAPOOR

Chairman

ADITYA PURI Managing Director

managing Director

SANJAY DONGRE

Vice President (Legal) & Company Secretary

DEEPAK M. SATWALEKAR JAGDISH S. BAIJAL

KEKI M. MISTRY

Dr. (Mrs.) AMLA SAMANTA Dr. VENKAT RAO GADWAL

ANIL AHUJA ARNOLD CHAVKIN VINEET JAIN Directors

### **AUDITORS' CERTIFICATE**

We have verified the above cash flow statement of HDFC BANK LIMITED which has been compiled from and is based on the audited financial statements for the years ended 31 March, 2002 and 31 March, 2001. To the best of our knowledge and belief and according to the informations and explanations given to us, it has been prepared pursuant to clause 32 of the Listing Agreement with The Stock Exchange, Mumbai.

For **S. B. Billimoria & Co.** *Chartered Accountants* 

Nalin M. Shah Partner

Mumbai, 15 April, 2002

Mumbai, 15 April, 2002

The following balance sheets, statements of income, statements of cashflows, statements of shareholders' equity have been extracted from US GAAP audited financial statements on which our independent auditors Deloitte Haskins & Sells have issued an unqualified report dated 15 April, 2002.

For the readers' convenience, we have also provided a reconciliation of net profit as reported in statutory financial statements prepared in accordance with Indian GAAP to the net income as determined in accordance with US GAAP.

By order of the Board

Vinod Yennemadi

Country Head - Finance, Administration & Secretarial



## **Summarised US GAAP Financial Statements**

### **BALANCE SHEETS**

### As of March 31, 2001 and 2002

	As	of	March	ı 31
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		As of March 31,	
	2001	2002	2002
		(In millions)	
ASSETS:	D 06 404 4	D 04.500.6	11C# 700 4
Cash and cash equivalents	Rs. 26,121.1	Rs. 34,590.6	US\$ 708.4
Investments held for trading	_	3,837.6	78.6
Investments available for sale	69,928.9	80,320.6	1,644.9
Investments held to maturity	_	35,429.9	725.6
Securities purchased under agreements to resell	1,771.9	2,823.5	57.8
Loans, net	51,083.2	71,528.9	1,464.9
Accrued interest receivable	2,309.9	4,084.0	83.6
Property and equipment	2,760.2	3,658.1	74.9
Other assets	7,153.3	6,759.0	138.4
Total assets	Rs.161,128.5	Rs.243,032.2	US\$ 4,977.1
LIABILITIES AND SHAREHOLDERS' EQUITY:			
Liabilities			
Interest-bearing deposits	Rs. 88,021.3	Rs.134,336.3	US\$ 2,751.1
Non-interest bearing deposits	28,559.8	42,201.8	864.3
Total deposits	116,581.1	176,538.1	3,615.4
Securities sold under repurchase agreements	315.0	643.9	13.2
Short-term borrowings	16,671.2	21,600.3	442.3
Accrued interest payable	2,963.7	4,178.5	85.6
Long-term debt	2,220.6	2,157.9	44.2
Accrued expenses and other liabilities	11,617.1	15,852.6	324.6
Total liabilities	150,368.7	220,971.3	4,525.3
Shareholders' equity:			
Equity shares: par value—Rs.10 each			
Authorized 300,000,000 and 450,000,000 shares; issued and outstanding 239,738,286 shares and			
279,032,838 shares	2,397.3	2,790.3	57.1
Additional paid in capital	3,957.2	11,679.1	239.2
Retained earnings	2,997.6	4,684.8	96.0
Statutory reserve	1,538.3	2,280.9	46.7
Deferred stock based compensation	(63.7)	(198.2)	(4.1)
Accumulated other comprehensive income (loss)	(66.9)	824.0	16.9
Total shareholders' equity	10,759.8	22,060.9	451.8
Total liabilities and shareholders' equity	Rs. 161,128.5	Rs.243,032.2	US\$ 4,977.1
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### STATEMENTS OF INCOME

### For each of the years ended March 31, 2000, 2001 and 2002

Years	ended	Marc	h 31,
-------	-------	------	-------

			,	
	2000	2001	2002	2002
	(In	millions, except	per share amou	unts)
Interest and dividend revenue:				
Loans	Rs. 2,687.3	Rs. 4,898.1	Rs. 6,130.7	US\$ 125.6
Trading account	_	_	218.7	4.5
Securities, including dividend	3,667.8	6,355.9	7,947.7	162.7
Other	457.4	1,307.5	2,150.9	44.0
Total interest revenue	6,812.5	12,561.5	16,448.0	336.8
Interest Expense:				
Deposits	2,865.9	6,390.8	9,158.5	187.5
Short-term borrowings	682.6	947.1	1,328.1	27.2
Long-term debt	216.6	235.5	275.9	5.7
Total interest expense	3,765.1	7,573.4	10,762.5	220.4
Net interest revenue	3,047.4	4,988.1	5,685.5	116.4
Allowance for credit losses, net	455.9	247.0	451.6	9.2
Net interest revenue after allowance for credit losses	2,591.5	4,741.1	5,233.9	107.2
Non-interest revenue, net:				
Fees and commissions	780.6	1,302.1	1,620.5	33.2
Trading account	_	<u> </u>	600.9	12.3
Realized gains (losses) on sales of securities, net	92.4	(74.2)	344.4	7.0
Foreign exchange transactions	170.6	252.5	391.4	8.0
Derivative transactions	38.4	146.0	249.7	5.1
Other, net	_	0.7	8.2	0.2
Total non-interest revenue, net	1,082.0	1,627.1	3,215.1	65.8
Net revenue	3,673.5	6,368.2	8,449.0	173.0
Non-interest expense:				-
Salaries and staff benefits	438.6	918.5	1,184.6	24.3
Premises and equipment	358.0	656.5	913.8	18.7
Depreciation and amortization	285.3	538.8	675.7	13.8
Administrative and other	558.5	1,048.7	1,421.9	29.1
Total non-interest expense	1,640.4	3,162.5	4,196.0	85.9
Income before income tax	2,033.1	3,205.7	4,253.0	87.1
Income tax	642.3	1,065.1	1,294.6	26.5
Net income	Rs. 1,390.8	Rs. 2,140.6	Rs. 2,958.4	US\$ 60.6
Per share information:				
Earnings per equity share-basic	Rs. 7.05	Rs. 8.97	Rs. 11.10	US\$ 0.23
Earnings per equity share-diluted Per ADS information	Rs. 7.03	Rs. 8.87	Rs. 11.04	US\$ 0.23
(where 1 ADS represents 3 shares):			D- 22.20	LICA O CO
Earnings per ADS-basic	_	_	Rs. 33.30	US\$ 0.69
Earnings per ADS-diluted	_	_	Rs.33.12	US\$ 0.69



# $Summarised \ US \ GAAP \ Financial \ Statements-(\textit{Contd.})$

### STATEMENTS OF CASH FLOWS

### For each of the years ended March 31, 2000, 2001 and 2002

Years ended March 31,

			,	
	2000	2001	2002	2002
Cash flows from operating activities:		(In m	illions)	
Net income	Rs. 1,390.8	Rs. 2,140.6	Rs.2,958.4	US\$ 60.6
Adjustment to reconcile net income to net cash provided by operating activities:	1,550.0	10.5	13.2,330.1	034 00.0
Allowance for credit losses	455.9	247.0	451.6	9.2
Depreciation and amortization	285.3	538.8	675.7	13.8
Amortization of deferred stock based compensation	80.1	135.0	89.8	1.8
Amortization of deferred acquisition costs	3.7	14.9	46.7	1.0
Amortization of investments			499.2	10.2
Provision for deferred income taxes	(106.1)	15.7	(105.6)	(2.2)
Accrued interest income	(1,181.2)	(688.7)	(1,774.1)	(36.3)
Net realized (gain) loss on sale of available for sale	(1,101.2)	(000.7)	(1,// 4.1)	(50.5)
securities	(92.4)	74.2	(344.4)	(7.1)
Accrued interest expense	572.2	1,896.5	1,214.8	24.9
· ·		,	,	
Loss on disposal of property and equipment, net	1.0	6.0	8.1	0.2
Net change in:				
Other assets	(230.2)	(1,933.8)	123.2	2.5
Other liabilities	1,598.9	4,328.7	4,340.9	89.0
Trading account assets	_	_	(3,837.6)	(78.6)
Net cash provided by operating activities	2,778.0	6,774.9	4,346.7	89.0
Cash flows from investing activities:				
Activity in available for sale securities:				
Purchases	(103,371.6)	(157,509.6)	(300,993.8)	(6,164.1)
Proceeds from sales	59,727.7	133,665.8	266,089.6	5,449.3
Maturities, prepayments and calls	21,601.2	12,430.5	25,514.1	522.5
Activity in held to maturity securities:	/	,	_0,0	
Purchases		_	(45,908.5)	(940.2)
Maturities, prepayments and calls			10,213.3	209.2
Net change in repos and reverse repos	(1,775.9)	(2,463.4)	(722.7)	(14.8)
Increase in loans originated, net of principal collections			, ,	(428.0)
	(7,905.9)	(15,271.7)	(20,897.3)	, ,
Additions to property and equipment	(469.3)	(1,150.7)	(1,682.6)	(34.5)
Proceeds from sale or disposal of property and equipment	33.6	16.9	101.0	2.1
Cash and equivalents taken over on acquisition of Times Bank Ltd.	2,418.9	_	_	_
Stamp duties paid on transfer of Times Bank Limited securities	(37.2)			
Net cash used in investing activities	(29,778.5)	(30,282.2)	(68,286.9)	(1,398.5)
Cash flows from financing activities:				
Net increase in deposits	29,633.0	32,303.9	59,957.0	1,227.9
Net increase in short-term borrowings	10,255.9	936.5	4,929.1	100.9
Proceeds from issuance of long-term debt	173.5	595.6	_	_
Repayments of long-term debt (including debt assumed				
on the acquisition of Times Bank Limited in fiscal 2000)	(3,870.7)	(95.0)	(62.7)	(1.3)
Proceeds from issuance of equity shares and ADSs	1,857.0	57.0	8,114.9	166.2
Payment of dividends and dividend tax	(281.5)	(351.5)	(528.6)	(10.8)
Net cash provided by financing activities	37,767.2	33,446.5	72,409.7	1,482.9
Net change in cash flows	10,766.7	9,939.2	8,469.5	173.5
Cash and cash equivalents, beginning of year	5,415.2	16,181.9	26,121.1	534.9
	·			
Cash and cash equivalents, end of year	Rs. 16,181.9	Rs. 26,121.1	Rs. 34,590.6	US\$ 708.4
Supplementary cash flow information:	D 24=26	D = 5.4.5	D 0 = : = =	1104 10= =
Interest paid	Rs. 3,152.6	Rs. 5,641.0	Rs.9,547.7	US\$ 195.5
Income taxes paid	Rs. 761.7	Rs. 1,426.8	Rs. 1,487.0	US\$ 30.5
Supplementary information on non cash transactions: Fair value of equity shares issued to acquire Times Bank Limited	Rs. 2,229.3	_	_	_
Net assets, other than cash and cash equivalents, acquired				
from Times Bank Limited	Rs. (189.6)	_	_	_

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### STATEMENTS OF SHAREHOLDERS' EQUITY

For each of the years ended March 31, 2000, 2001 and 2002

	Number of equity shares	Equity share capital	Additional paid in capital	Retained earnings	Statutory reserve	Deferred stock based compen- sation	Accumulated other comprehensive income (loss)	Total Share- holders equity
		(In mill	ions, except f	or equity sha	res)			
Balance at April 1, 1999	194,624,700	Rs.1,946.3	Rs.191.6	Rs.924.6	Rs.507.4	Rs. —	Rs. (1.5)	Rs.3,568.4
Shares issued	20,027,300	200.2	1,656.8					1,857.0
Shares issued on acquisition of Times Bank Limited	23,478,261	234.8	1,789.0		205.5			2,229.3
Net income				1,390.8				1,390.8
Dividends, including dividend tax				(281.5)				(281.5)
Stock options issued			278.8			(278.8)		_
Amortization of deferred stock based compensation						80.1		80.1
Transfer to statutory reserve				(300.1)	300.1			_
Unrealized loss on available for sale securities, net							(100.8)	(100.8)
Balance at March 31, 2000	238,130,261	2,381.3	3,916.2	1,733.8	1,013.0	(198.7)	(102.3)	8,743.3
Shares purchased by EWT Plan (See Note 18)	(48,375)	(0.5)	(9.5)					(10.0)
Shares issued upon exercise of options	1,656,400	16.5	50.5					67.0
Net income				2,140.6				2,140.6
Dividends, including dividend tax				(351.5)				(351.5)
Amortization of deferred stockbased compensation						135.0		135.0
Transfer to statutory reserve				(525.3)	525.3			_
Unrealized gain on available for sale securities, net							35.4	35.4
Balance at March 31, 2001	239,738,286	2,397.3	3,957.2	2,997.6	1,538.3	(63.7)	(66.9)	10,759.8
Shares issued upon exercise of options	1,875,900	18.8	292.7					311.5
Shares issued as ADSs upon IPO in the United States (See Note 19)	37,418,652	374.2	7,429.2					7,803.4
Net income	37,410,032	374.2	7,429.2	2,958.4				2,958.4
Dividends, including dividend tax				(528.6)				(528.6)
Amortization of deferred stock based compensation				,,		(134.5)		(134.5)
Transfer to statutory reserve				(742.6)	742.6			_
Unrealized gain on available for sale securities, net							890.9	890.9
Balance at March 31, 2002	279,032,838	Rs.2,790.3	Rs.11,679.1	Rs.4,684.8	Rs.2,280.9	Rs.(198.2)	Rs.824.0	Rs.22,060.9
		US\$57.1	US\$239.2	US\$96.0	US\$46.7	US\$(4.1)	US\$16.9	US\$451.8



# $Summarised \ US \ GAAP \ Financial \ Statements-(\textit{Contd.})$

Reconciliation of net profit/income as per Indian GAAP and US GAAP				
		(In Rs million)		
Particulars	Results for the year ended 31/03/2002	Results for the year ended 31/03/2001		
Net profit as per Indian GAAP	2,970.4	2,101.2		
Adjustments to:				
Investments	(379.3)	(55.4)		
Loan loss provsions	406.1	282.5		
Affiliates	18.2	(17.0)		
Stock options	(89.8)	(142.7)		
Deferred tax	(11.2)	(15.7)		
Others	44.0	(12.3)		
Net income as per US GAAP	2,958.4	2,140.6		

### **C**orporate Governance

### **AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE**

To the Members of HDFC Bank Limited

We have examined the compliance of conditions of corporate governance by **HDFC Bank Limited** for the year ended on 31st March, 2002 as stipulated in clause 49 of the Listing Agreement of the said Bank with stock exchanges.

The compliance of conditions of corporate governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Bank for ensuring the compliance of the conditions of the corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the Bank.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Bank has complied with the conditions of corporate governance as stipulated in the abovementioned Listing Agreement.

As required by the Guidance Note issued by the Institute of Chartered Accountants of India, we have to state that no investor grievance is pending for a period exceeding one month against the Bank as per the records maintained by the Shareholders and Investors' Grievance Committee.

We further state that such compliance is neither an assurance as to the future viability of the Bank nor the efficiency or effectiveness with which the Management has conducted the affairs of the Bank.

For **S. B. BILLIMORIA & CO.** 

Chartered Accountants

Nalin M. Shah
Partner

Mumbai, 19 April, 2002

### Corporate Governance – (Contd.)

HDFC Bank has always believed in providing services without compromising on integrity and regulatory compliances through transparency in all dealings with strong emphasis on Corporate Governance which is an important instrument for investors protection. This section, besides, being a compliance of the requirement of listing agreements with the Stock Exchanges, gives an insight into the constitution and functions of the organisational structure through which the Bank functions. The essential elements of Corporate Governance are fairness, transparency, accountability and responsibility to which the Bank continues to remain committed.

### **BOARD OF DIRECTORS**

The composition of the Board of Directors is governed by the Banking Regulation Act, 1949. Mr. Jagdish Capoor has been appointed as Chairman of the Bank with effect from 6 July, 2001 for a period of three years. The Board has a strength of 10 Directors (as on 31 March, 2002).

The Board consists of eminent persons with considerable professional expertise and experience in banking, finance and other fields as specified in the said Act. As required by law, the Board also has two Directors viz. Dr. (Mrs.) Amla Samanta and Dr. Venkat Rao Gadwal with specialised knowledge and experience in the small scale industry and agricultural sectors respectively.

Two Directors Mr. D. M. Satwalekar and Mr. K. M. Mistry represent the HDFC Group (the promoters) on the Board of the Bank. Two Directors Mr. Anil Ahuja and Mr. Arnold Chavkin have been nominated on the Board by the strategic investors. viz. The India Private Equity Fund (Mauritius) and Indocean Financial Holding Ltd. Mr. Vineet Jain represents the Bennett and Coleman Group.

All Directors other than Mr. Aditya Puri, Managing Director are non-executive Directors on the Board.

All Directors other than Mr. Aditya Puri, Managing Director and Mr. Keki Mistry, Managing Director of the promoter company, Housing Development Finance Corporation Limited are Independent Directors.

Other than the transactions entered into in the normal course of banking business, the Bank has not entered into any materially significant transactions with its promoters, directors, management or relatives etc. which could have a potential conflict of interest with the Bank.

#### **REMUNERATION OF DIRECTORS:**

Mr. Aditya Puri was re-appointed as Managing Director for a period of 3 years with effect from 30 September, 1999. The details of the remuneration payable to the Managing Director are:

- Salary : Rs. 2,25,000/- p.m.

- Allowances -

Entertainment : Rs. 5,000/- p.m.

Other Allowances

Servants/Gardeners : Rs. 2,500/- p.m. Soft Furnishing : Rs. 2,500/- p.m. **Books & Periodicals** : Rs. 1,000/- p.m. Club Fees : For 2 clubs

Perquisites viz. gas & electricity, travelling/ halting allowance/

medical benefits : On actual basis.

- Performance : 1999-2000 Rs. 24 lacs related Bonus 2000-2001 Rs. 27 lacs

: Bank's leased furnished - Housing accomodation accomodation.

: i. Free use of Bank's car - Car for official purposes.

ii. Use of Bank's car for private purposes on payment of a suitable amount.

- Provident Fund : 12% of the basic salary - Pension Fund : 15% of the basic salary. - Gratuity Half month's pay per

year's service.

- 4,00,000 stock options have been granted under ESOS-I which will vest over the period of three years from 2 January, 2001.

- Other benefits : i. Personal accident insurance policy.

ii. 30 days ordinary leave and 7 days sick leave every year.

iii. Leave Fare Concession: Rs. 1,00,000/- p.a.

### **Corporate Governance**–(Contd.)

Mr. Jagdish Capoor has been appointed as part time Chairman of the Bank with effect from 6 July, 2001. The professional fees payable to Mr. Capoor are Rs. 6 lacs per annum.

The remuneration of the Managing Director and the professional fees of the Chairman are approved by the Reserve Bank of India on the recommendation of the Board. Other Directors are paid only sitting fees of Rs. 5,000/- for each Board Meeting attended by them.

It is proposed to re-appoint Mr. Puri with effect from 30 September, 2002 for a period of 3 years subject to the approval of the Reserve Bank of India and the shareholders. The details relating to the revised remuneration proposed to be paid to Mr. Puri are furnished in the Notice convening the 8th Annual General Meeting.

#### **BOARD MEETINGS:**

During the year under review, **eight** Board Meetings were held on 14 April, 2001; 1 June, 2001; 22 June, 2001; 31 July, 2001; 26 September, 2001; 22 October, 2001; 14 January, 2002 and 27 March, 2002.

Details of attendance at the Board Meetings, directorship and membership in other companies for each director of the Bank are as follows:

Name of Director	Attendance at the Bank's Board Meeting	Directorship of other Indian Public Ltd. Co.	Members of Other Companies' Committees
Mr. Jagdish Capoor* Chairman	5	3	1
Mr. Aditya Puri Managing Director	8	Nil	Nil
Mr. D. M. Satwalekar	6	11	7
Mr. J. S. Baijal	6	3	Nil
Mr. K. M. Mistry	8	13	7
Dr. (Mrs.) Amla Samanta	7	Nil	Nil
Dr. V. R. Gadwal	8	Nil	Nil
Mr. Anil Ahuja	7	1	2
Mr. Vineet Jain	5	6	1
Mr. Arnold Chavkin	Nil	Nil	Nil
Mr. N. M. Munjee**	2	N.A.	N.A.

\*Mr. Jagdish Capoor has been appointed as Chairman of the Bank with effect from 6 July, 2001 for a period of 3 years and has attended all the meetings of the Board of Directors held after his appointment. Mr. Capoor is also the chairman of Bharatiya Reserve Bank Note Mudran Ltd. and Agricultural Finance Corporation Ltd. He is a director in Indian Hotels Co. Ltd.

\*\*Mr. Nasser Munjee has resigned as Director with effect from 21 September, 2001. Mr. Munjee attended two meetings of the Board of Directors.

Dr. (Mrs.) Samanta is a director in Samanta Organics Pvt. Ltd. Dr. V. R. Gadwal is not a director in any other company.

All Directors other than Mr. Nasser Munjee and Mr. Arnold Chavkin had attended the last Annual General Meeting held on 1 June, 2001.

### **COMMITTEES OF DIRECTORS:**

The Board has constituted committees of directors to take informed decisions and to have involvement in the working of the Bank. These committees monitor the activities falling within their terms of reference. The Board's committees are as follows:

### **AUDIT & COMPLIANCE COMMITTEE:**

The Audit & Compliance Committee constituted by the Bank consists of Mr. Jagdish Capoor, Mr. D. M. Satwalekar, Mr. Keki Mistry and Mr. Anil Ahuja. The Committee is chaired by Mr. Jagdish Capoor.

During the year the Committee held **five** meetings.

The terms of reference of the Audit & Compliance Committee are in accordance with paragraph C & D of Clause 49(II) of the Listing Agreement entered into with the Stock Exchanges and inter-alia includes the following:

- a) Overseeing the Bank's financial reporting process and ensuring correct, adequate and credible disclosure of financial information;
- Recommending appointment and removal of external auditors and fixing of their fees;
- c) Reviewing with management the annual financial statements with special emphasis on accounting

### **Corporate Governance**-(Contd.)

- policies and practices, compliance with accounting standards and other legal requirements concerning financial statements; and
- d) Reviewing the adequacy of the Audit and Compliance function, including their policies, procedures, techniques and other regulatory requirements.

### **COMPENSATION COMMITTEE:**

The Committee reviews the overall compensation structure and policies of the Bank with a view to attract, retain and motivate employees, consider grant of stock options to employees, reviewing compensation levels of the Bank's employees vis-a-vis other banks and industry in general. Mr. K. M. Mistry, Mr. Anil Ahuja, Dr. (Mrs.) Amla Samanta and Dr. V. R. Gadwal are the members of the Committee. The Committee is chaired by Mr. Keki Mistry.

During the year the Committee had one meeting.

### SHARE COMMITTEE (SHAREHOLDERS AND INVESTORS' GRIEVANCE COMMITTEE):

The Share Committee approves and monitors transfers, transmission, splitting and consolidation of shares and bonds issued by the Bank and allotment of shares to the employees pursuant to the Employees Stock Option Scheme. The Committee also monitors redressal of complaints from shareholders relating to transfer of shares, non-receipt of Anuual Report, dividend, etc.

The Share Committee is chaired by Mr. Jagdish Capoor. The other members of the Committee are Mr. Aditya Puri and Mr. Keki Mistry.

The Committee met **thirteen** times during the year. The powers to approve share transfers and dematerialisation requests have also been delegated to the executives of the Bank to avoid delays that may arise due to non-availability of the members of the Share Committee. All the share transfer applications received upto 31 March, 2002 have been processed. The details of share transfers are reported to the Board of Directors.

During the year, the Bank received 173 complaints from shareholders which were resolved.

Further, no penalties or strictures were imposed on the Bank by any of the Stock Exchanges, SEBI or any statutory authority, on any matter related to capital markets, during last three years.

#### **RISK MONITORING COMMITTEE:**

The Risk Committee monitors the Bank's credit and market risk policies and procedures, approves and reviews dealing authorities/limits for the Bank's treasury operations and reviews its risk monitoring systems and risk reporting procedures. The Committee also ensures that the Bank's credit exposure to any one group or industry does not exceed the internally set limits and that the risk is prudently diversified.

The Committee consists of Mr. Anil Ahuja, Mr. D. M. Satwalekar and Mr. Aditya Puri. It is chaired by Mr. Anil Ahuja.

The Committee met **five** times during the year.

### **CREDIT APPROVAL COMMITTEE:**

The Credit Approval Committee approves credit exposures which are beyond the powers delegated to the executives of the Bank. This facilitates quick response to the needs of the customers and speedy disbursement of loans.

The Committee comprises Mr. Jagdish Capoor, Mr. D. M. Satwalekar, Mr. Keki M. Mistry, Mr. Aditya Puri and Dr. (Mrs.) Amla Samanta.

The Committee is chaired by Mr. Jagdish Capoor and met **eleven** times during the year.

#### **PREMISES COMMITTEE:**

The Premises Committee approves purchase and leasing of premises for the use of Bank's branches and executives in accordance with the guidelines laid down by the Board. The Committee consists of Mr. Aditya Puri, Mr. K. G. Krishnamurthy, Advisor and Dr. (Mrs.) Amla Samanta. The Committee is chaired by Mr. Aditya Puri and met **six** times during the year.

### **COMMITTEES OF EXECUTIVES:**

The Bank has also constituted committees of executives which meet frequently to discuss and take decisions on management of assets and liabilities (ALCO) and other operations, personnel matters etc.

# $Corporate\ Governance - ({\it Contd.})$

### COMPOSITION OF COMMITTEES OF DIRECTORS AND THE ATTENDANCE AT THE MEETINGS

AUDIT & COMPLIANCE COMMITTEE	
Mr. Jagdish Capoor w.e.f. 6/7/2001	3
Mr. K. M. Mistry	5
Mr. Anil Ahuja	4
Mr. D. M. Satwalekar	4

	PREMISES COMMITTEE	
	Mr. Aditya Puri	6
	Mr. K. G. Krishnamurthy, Advisor	6
	Dr. (Mrs.) Amla Samanta	6
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RISK MONITORING COMMITTEE	
Mr. N. M. Munjee*	2
Mr. Aditya Puri	4
Mr. Anil Ahuja	5
Mr. D. M. Satwalekar**	_

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SHARE COMMITTEE	
Mr. Jagdish Capoor w.e.f. 22/10/200	01 6
Mr. K. M. Mistry	12
Mr. Aditya Puri	8
Mr. N. M. Munjee*	1

- \* Mr. N. M. Munjee resigned as Director of the Bank with effect from 21 September, 2001.
- \*\* Mr. D. M. Satwalekar has been inducted as a member of the Risk Monitoring Committee with effect from 27 March, 2002.

GENERAL BODY MEETINGS			
	Date	Venue	
7th AGM *	1 June, 2001	Nehru Centre Auditorium, Discovery of India Building, Worli, Mumbai 400 018	
6th AGM **	19 May, 2000	Patkar Hall, SNDT Women's University, 1, Nathibai Thackersey Road, New Marine Lines, Mumbai 400 020	
EGM ***	1 January, 2000	- As above-	
5th AGM	1 June, 1999	- As above-	

- \* Five special resolutions were passed. No postal ballots were used/invited for voting.
- \*\* Two special resolutions were passed. No postal ballots were used/invited for voting.
- \*\*\*Three special resolutions were passed. No postal ballots were used/invited for voting.

### **Corporate Governance**-(Contd.)

### **MEANS OF COMMUNICATION:**

The quarterly and half yearly unaudited financial results were published in Business Standard in English and Maharashtra Times/Mumbai Sakal in Marathi (regional language). The results were also displayed on the Bank's web site at www.hdfcbank.com.

### **FINANCIAL CALENDAR:**

Financial year 1 April, 2001 to 31 March, 2002				
Board Meeting for considering of Accounts and recommendation of dividend	15 April, 2002			
Posting of Annual Report	2 May, 2002 to 4 May, 2002			
Book Closure dates	10 May, 2002 to 31 May, 2002			
Last date of receipt of proxy forms	28 May, 2002			
Date of 8th AGM	30 May, 2002			
Dividend payment date	31 May, 2002			
Probable date of dispatch of warrants	31 May, 2002			
Board Meeting for considering unaudited results for first 3 quarters of FY 2002-03	By 25th day of the succeeding quarter.			

### **LISTING ON STOCK EXCHANGES:**

The shares of the Bank are listed on The Stock Exchange, Mumbai (Stock Code 500180), National Stock Exchange of India Limited (Stock Code HDFCBANK), The Stock Exchange, Ahmedabad (Stock Code 00500) and the New York Stock Exchange (Stock Code HDB).

#### **CATEGORIES OF SHAREHOLDERS:**

AS ON 31 MARCH, 2002				
Category	No. of Folios	No. of Shares	% age	
Individuals	269749	52145332	18.532	
Companies	2104	22584612	8.027	
Promoters	3	68860000	24.473	
ADS Issue	1	37414452	13.297	
Chase group	2	32539800	11.564	
FIIs, NRIs, OCBs	1261	52603309	18.695	
Mutual Fund, Banks, FIs	173	15227108	5.412	
TOTAL	273293	281374613*	100.000	

<sup>\*</sup> Of this 121867 folios representing 23,77,96,664 (84.512%) shares are in dematerialised form.

### **INVESTORS HELPDESK:**

Share transfers, dividend payments and all other investor related activities are attended to and processed at the office of our Registrars and Transfer Agents. For lodgment of transfer deeds and any other documents or for any grievances/complaints kindly contact at the following address:-

Mrs. Valsa Sajan/Mr. Sachin Manve/Mr. Vikrant Deshmukh, MCS Limited, Registrars and Transfer Agents, Unit: HDFC Bank, Sri Venkatesh Bhavan, Plot No. 27, Road No. 11, MIDC Area, Andheri (East), Mumbai-400 093.

Tel: 821 5235 /36/37 Fax: 835 0456.

Email: mcsmum@vsnl.com

Counter Timing: 10.00 A.M. to 4.00 P.M.

(Monday to Saturday)

### **Corporate Governance**–(Contd.)

For the convenience of investors, transfers only upto 500 shares and complaints from the investors are accepted at the Bank's Registered Office at Sandoz House, Dr. Annie Besant Road, Worli, Mumbai-400 018.

Kindly contact **Investors Helpdesk** between 10.30 a.m. to 3.00 p.m. between Monday to Friday (except on Bank holidays).

Telephone: 495 1616 Extn.: 1116.

Fax: 495 1771

Email: investors.helpdesk@hdfcbank.com

Name of the Compliance Officer of the Bank:

Mr. Sanjay Dongre – Company Secretary

Telephone: 4988484

### DISTRIBUTION OF SHAREHOLDING AS AT 31 MARCH, 2002

No. of Equity	Folio		Shares		
Shares held	Nos.	% age	Nos.	% age	
upto 00500	266101	97.37	32913384	11.70	
00501 to 01000	4353	1.59	3335271	1.19	
01001 to 02000	1232	0.45	1817782	0.65	
02001 to 03000	385	0.14	974363	0.35	
03001 to 04000	209	0.08	740807	0.26	
04001 to 05000	186	0.07	857751	0.30	
05001 to 10000	353	0.13	2567921	0.91	
10001 and above	474	0.17	238167334	84.64	
Total	273293	100.00	281374613	100.00	

### **SHARE PRICE / VOLUME**

The monthly high and low quotation
and the volume of Shares traded on
NSE are as under

NSE are as under					
Month	Highest (Rs.)	Lowest (Rs.)	Volume of shares traded		
April, 2001	250.00	215.00	1666793		
May, 2001	244.70	220.50	1905526		
June, 2001	234.70	197.10	2076023		
July, 2001	235.80	199.55	2272853		
August, 2001	239.00	226.20	1098994		
September, 2001	238.90	184.10	1793889		
October, 2001	238.00	195.00	1623922		
November, 2001	233.00	215.20	2401814		
December, 2001	236.00	214.00	1614200		
January, 2002	254.00	220.05	1417421		
February, 2002	255.00	220.00	2081812		
March, 2002	241.40	228.55	1068562		

#### **SHARE PRICE CHART**

